

COUNTY OF PRINCE WILLIAM

OFFICE OF EXECUTIVE MANAGEMENT
1 County Complex Court, Prince William, Virginia 22192-9201
(703) 792-6600 Metro 631-1703 FAX: (703) 792-7484

BOARD OF COUNTY SUPERVISORS Corey A. Stewart, Chairman Martin E. Nohe, Vice Chairman Hilda M. Barg Maureen S. Caddigan W. S. "Wally" Covington, III John D. Jenkins Michael C. May John T. Stirrup

Craig S. Gerhart County Executive

January 8, 2008

TO:

Board of County Supervisors

FROM:

David L. Tyeryar

Budget Director

THRU:

Craig S. Gerhart

County Executive

RE:

Strategic Issue Selection

On January 15th, the Board will be selecting its strategic issues for the 2012 strategic planning process. These are the issues the Board wants staff to study in more detail in anticipation of the Board choosing its selected strategic goals on April 29, 2008.

As a frame of reference, four years ago the Board chose the following strategic issues:

- Affordable Housing
- Community Maintenance
- Economic Development
- Education
- Effective Government
- Environment
- Human Service
- Public Safety
- Quality Development/Land Use
- Recreation
- Roads
- Transit
- Youth

In addition to these thirteen issues, the County Executive requested staff to prepare an analysis of Historic Preservation/Tourism.

On December 4, staff provided the Board with the information from the citizen community meetings, citizen survey and internet survey processes.

The top 6 issues on the minds of the community identified by citizen input venue are:

Ranking	Community Meeting	Internet-Survey	2007 Citizen's Survey	E-mails
1	Transportation	Education	Public Safety (crime)	Transportation
2	Schools and Education	Public safety	Transportation	Public Safety
3	Environment	Transportation	Education	Development
4	Parks and Recreation	Human services	Public Safety (prevention)	Economic Development
5	Immigration	Environment	Environment	*see note below
6	Public Safety	Economic	Economic	
		Development	Development	

^{*}Following ranked 5th in the citizen's e-mail responses with one response each: Community Development, Education, Environment, Human Services, Illegal Immigration, Planning, and Tourism

Four strategic categories consistently appeared in all four venues:

- Education
- Environment
- Public Safety
- Transportation

After the Board selects their strategic issues, staff will form study groups to conduct further and more in-depth research and analysis on each topic.

If you have any questions please contact Laura Mortell the County's Strategic Plan Coordinator at extension #6896 or I at #6768.



2012 Strategic Plan: Community Input

Prince William County Office of Executive Management Budget and Analysis Office November 2007



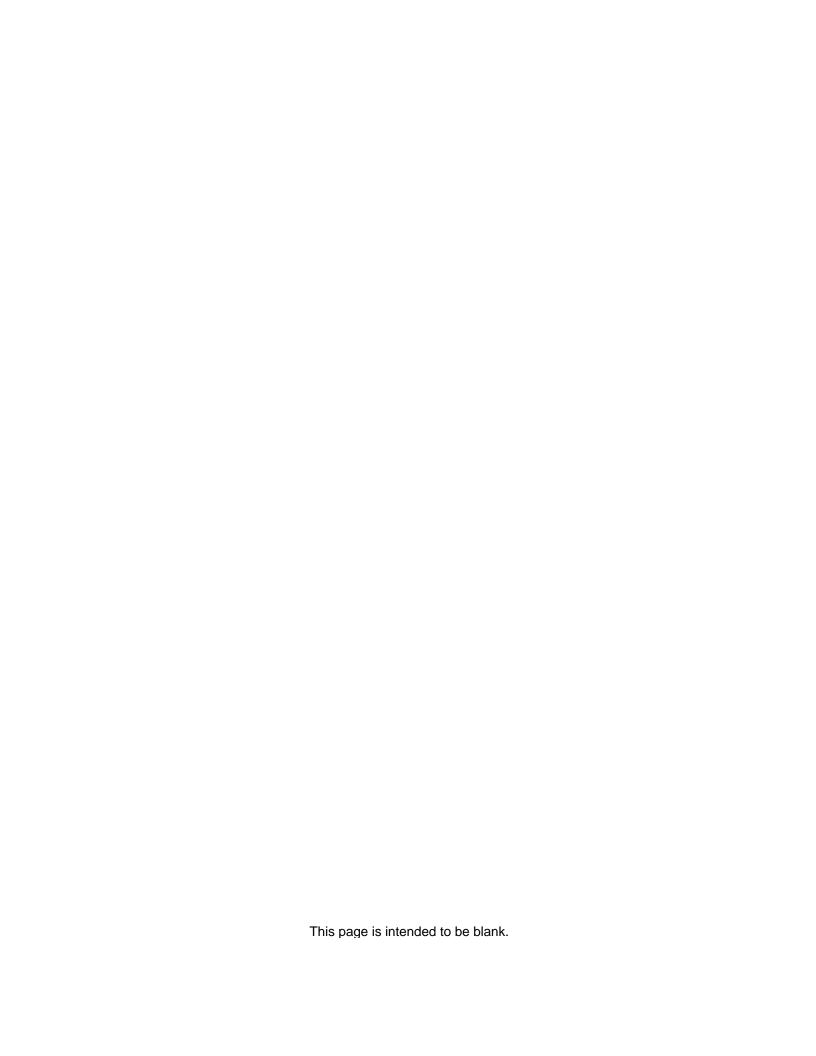






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Executive Summary

Every four years, Prince William County citizens, the Board of County Supervisors and staff work together to develop the communities Strategic Plan. The first PWC Strategic Plan was adopted in fall 1992; the County is currently developing its fifth Strategic Plan. The 2012 Strategic Plan will aid the community in achieving its long-term Vision by guiding programmatic and budget decisions over the next four years. The first step to developing the 2012 Strategic Plan was to get input from citizens on the important issues they believe are facing the community. Between the months of May through November 2007, community members were invited to participate in the development of the 2012 Strategic Plan through the following venues:

- Community meetings
- Internet survey
- 2007 Citizen Survey
- E-mail

A total of 1,828 participants provided their input into this phase of the Strategic Planning process. The following breakdown provides the number of participants per citizen engagement venue:

• Community meetings: 404 (74 Adult, 330 Youth)

Internet survey: 129 completed surveys
2007 Citizen Survey: 1,287 citizens
E-mail responses¹: 8 responses

The 2007 Citizen Survey asked randomly selected County residents to assess the relative importance of various board planning and strategic goals that the County should pursue in the next three to four years.

The six top strategic issues identified in the above civic engagement opportunities are presented by venue below:

Ranking	Community Meeting	Internet-Survey	2007 Citizen's Survey	E-mails
1	Transportation	Education	Public Safety (crime)	Transportation
2	Schools and Education	Public safety	Transportation	Public Safety
3	Environment	Transportation	Education	Development
4	Parks and Recreation	Human services	Public Safety (prevention)	Economic Development
5	Immigration	Environment	Environment	*see note below
6	Public Safety	Economic Development	Economic Development	

*Following ranked 5th in the citizen's e-mail responses with one response each: Community Development, Education, Environment, Human Services, Illegal Immigration, Planning, and Tourism

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¹ There were a total of 13 e-mails submitted but only 8 of those with comments pertaining to the development of the 2012 Strategic Plan; the other 5 were observations regarding the community meetings or the Strategic Plan clips shown on Channel 23.

2012 Strategic Plan: Community Input





In all methods of citizen engagement four categories consistently appeared in the top six. They are shown below in alphabetical order since their rankings varied by venue:

- Education
- Environment
- Public Safety
- Transportation

Economic development was identified in three of the four venues (i.e. internet survey, Citizen's Survey, and E-mail). Immigration and Human Services appeared in two of the four venues. Parks and Recreation, Community Development, Planning, Tourism and Development appeared in one of the ranking lists.

In summary, the above information is a compilation of residents input during the months of May through November 2007. One of the reasons the County's Strategic Plans have been so successful is the County's continued commitment to seek out to residents input.

The information in this report will aid in the future Strategic Plan development phases. This report marks the end of Phase 1. The next steps are as follows:

- Phase 1: Community Input (Included)
- Phase 2: Strategic Issue Selection
- Phase 3: Strategic Issue Analysis
- Phase 4: Creation of the 2012 Strategic Plan Goals
- Phase 5: Goal Task Force Members Appointed
- Phase 6: BOCS Drafts 2012 Strategic Plan
- Phase 7: 2012 Strategic Plan Cost
- Phase 8: Adoption of 2012 Strategic Plan



Introduction

Prince William Board of County Supervisors adopted the first Strategic Plan in 1992. The importance of this document was strengthened by the adoption of the Financial and Program Planning Ordinance in 1994 which wrote into county code the following Strategic Plan requirement:

Strategic Plan for government services. The strategic plan is adopted by the board to provide policy guidance for service delivery and resource allocation during its term. Annually the board shall update the strategic plan. Periodically the county executive shall report to the board on accomplishment of prior period strategic plan objectives. The strategic plan shall define:

- a. The mission statement for county government;
- b. Major goals for the county;
- c. Strategies to achieve the goals; and
- d. Objectives for performance.

The strategic plan goals, strategies and objectives shall guide resource decisions in the county's operating and capital budgets.²

Since the first Strategic Plan was adopted, the Board of County Supervisors had adopted three additional Strategic Plans. What has made these plans so successful is the County's commitment to participatory governance or more simply stated citizen engagement. County residents are provided a unique opportunity to have their voices heard. Their input directs the entire Strategic Plan development from start to finish. The end product acts as a blueprint over a four year period guiding County government by:

- providing government accountability,
- guiding resources,
- ensuring members of the organization are working toward common goals, and
- allowing residents, Board of County Supervisors, and County staff to assess and adjust service delivery and budgetary decisions in response to the ever changing environment.

Currently, the County is in the midst of developing a new Strategic Plan. The 2012 Strategic Plan will guide programmatic and budgetary decisions over the next four years. From May through November 2007, community members were invited to participate in the development of the 2012 Strategic Plan though a variety of venues including:

- community meetings,
- internet survey,
- 2007 Citizen Survey, and
- E-mail.

The purpose of this report is to present the input provided by the 1,828 County participants to aid in the Board's selection of its Strategic Issues for further analysis. The presentation provides an

² This section of the code can be found in Chapter 2, Article 1, Section 2-1.





inventory of citizen's input on what they believe are the key issues facing the community over the next three to four years. Additionally, the presentation provides information on how they ranked these issues.

The following pages represent both the methodology used when appropriate as well as the data collected from 1) community meetings, 2) internet survey respondents 3) 2007 Citizen Survey, and 3) e-mail responses.

Community Meetings

In total, twelve community meetings were held collecting 404 participants' (74 adults, 330 youth) input. The following explains the methodology used to collect residents input and the data collected.

Methodology

In July 2006, the Board of County Supervisors appointed 16 members of the community to the Future Commission. They were charged with collecting data from County stakeholders on their desired future for Prince William County in 2030. During summer 2007, the Commission diligently engaged the community (i.e. County residents, businesses; civic organizations; Boards and Commissions; community clubs and leagues; non-profits; churches; and parent-teacher groups) in dialogue regarding resident's future visions for the community.

The 2012 Strategic Plan will be the first of six Strategic Plans created to achieve the community's 2030 vision. It is not every year the Future Commission and the County's Strategic Plan development coincide. The efforts of the Future Commission engaged the community groups generally targeted by the Strategic Planning efforts. Since the 2012 Strategic Plan development began during the closing stages of the Future Commission's community efforts, the approach decided upon was to keep the community meetings as diverse as possible so that all special interest groups could come together and inspire new and innovative ideas.

Members of the community were invited through a myriad of venues. Just under a thousand flyers (see Appendix A) informing organizations of the 2012 Strategic Plan development efforts along with the listed dates of the meetings were distributed to Home Owners Associations, Neighborhood Organizations, Board and Commission members, Fire Association members, and various other groups identified by the Board of County Supervisors³. Additionally:

- local newspapers ran a weekly advertisement inviting residents to attend,
- Channel 23 added the meeting dates to their monthly news briefings as well as created a Strategic Planning process segment to run through the adoption of the new plan,
- management staff were provided the flyers to distribute to employees and clients,
- a Strategic Plan e-mail address was available for the public,
- a web-survey ranking categories provided by Future Commission was available, and

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³ Invitations were sent to addresses listed with the Office of Executive Management Boards and Commission members' database as well as those Home Owners Associations listed voluntarily under Neighborhood Services Division's database.





• the Strategic Plan web-site was updated with a variety of information.

The process also engaged Prince William County's youths who will be productive members of the community during the lifespan of the 2012 Strategic Plan and the 2030 Future Vision.

Seven community meetings were scheduled around the community to make them more accessible to all members of the community. Youth meetings were held at four district high schools: Osborne Park; Potomac; Forest Park; and Battlefield. An additional meeting was held with the members of the Leadership Prince William because their talent represented a diverse cross-section of the community. The following table provides the dates, locations, and number of participations.

Meeting Type Date **Meeting Location Attendents** 10/04/07 General **Development Services Building** 2 10/10/07 General Occoquan Town Hall 10/15/07 General Ferlazzo Auditorium 4 10/17/07 General Marsteller Middle School 3 10/22/07 General Battlefield High School 10/27/07 General Board Chambers/McCoart 14 10/31/07 General Forest Park High School 8 **General Meeting Subtotal** 43 10/18/07 Request Leadership Prince William 31 31 **Special Request Subtotal** 10/23/07 Youth Osborne Park High School 163 Battlefield High School 10/25/07 Youth 52 11/07/07 Youth Potomac High School 90 11/14/07 Youth Forest Park High School 25 **Youth Meeting Subtotal** 330 **Total Participants** 404

Table 1: Community Meeting Information

Data Collection

In order to provide the Board of County Supervisors consistent and comparable data, each community meeting's methodology was the same. Participants were asked their short-term to mid-term strategies (3 to 4 years) on how their quality of life within the County could be maintained or improved. To ensure their ideas were captured the way participants intended, participants wrote their ideas on post-it notes (see Appendix B). The issues identified in the meetings were then grouped into categories. Participants were given an opportunity to vote on the top categories they wished future funding would flow. Five votes were allowed to be cast per participant to distribute as they wish. All five votes could be placed on the same category or disseminated throughout the categories but only five votes per participant. This ensured data comparison between meetings.





Community Meeting Results

The following pages provide the top strategic issues identified and ranked by the 404 participants attending the community meetings during the months of October and November, 2007. The presentation provides the top overall rankings by 1) all participants combined and 2) by community meeting types (i.e. adult vs. youth). Please refer to Appendix B for an inventory of identified community issues as they were written and categorized by the participant(s).

The community identified 29 separate strategic categories which were prioritized. The following table represents the 404 participants' strategic issue priorities and vote tally recommended for the 2012 Strategic Plan.

Table 2: Community Input: Strategic Issues Prioritized

	2007	Total	% of
Categories	Priorities	Votes	Votes
Transportation	1	341	17.0%
Schools and Education	2	327	16.3%
Environment	3	209	10.4%
Parks and Recreation	4	197	9.8%
Immigration	5	189	9.4%
Public Safety	6	123	6.1%
Economic Development	7	112	5.6%
Community Development	8	98	4.9%
Taxation	9	93	4.6%
Human Services	10	72	3.6%
Housing	11	68	3.4%
Development	12	27	1.3%
Arts and Culture	13	26	1.3%
Quality of Life	14	25	1.2%
County Image	15	24	1.2%
Health	16	21	1.0%
Governance/Decision Making	17	16	0.8%
Planning	18	14	0.7%
Diversity	19	5	0.2%
Technology	20	4	0.2%
Emergency Preparedness	21	2	0.1%
Policy and Code	22	2	0.1%
Senior Citizens	23	2	0.1%
Budget	24	1	0.0%
Communication	25	1	0.0%
Community Services	26	1	0.0%
Competitive Salaries	27	1	0.0%
Public Relations	28	0	0.0%
Historic Preservation	29	0	0.0%





The six top overall strategic categories of interest identified by community residents are:

- 1. Transportation
- 2. Schools and Education,
- 3. Environment,
- 4. Parks and Recreation,
- 5. Immigration, and
- 6. Public Safety.

Analyzing the community meeting types separately, see Table 3 below, Transportation remains the number one priority between 'adults' and 'youth'. Schools and Education and Environment remain in the top 6 in both meeting types but not in the same order. Immigration was ranked 4th by 'youth' whereas it was ranked 16th by 'adults'. Human Services was ranked 2nd and Quality of Life was ranked 5th by 'adults' whereas 'youth' ranked them 11th and 16th respectively.

Table 3: Breakdown of Prioritizes by Community Meeting Type (Adult/Youth)

		Total	% of			Total	% of
Categories	Adult	Votes		Categories	Youth	Votes	Votes
Transportation	1	48	13.1%	Transportation	1	341	17.0%
Human Services	2	45	12.3%	Schools and Education	2	327	16.3%
Schools and Education	3	39	10.6%	Environment	3	209	10.4%
Public Safety	4	28	7.6%	Immigration	4	189	9.4%
Quality of Life	5	25	6.8%	Parks and Recreation	5	197	9.8%
Environment	6	24	6.5%	Community Development	6	98	4.9%
Economic Development	7	24	6.5%	Public Safety	7	123	6.1%
County Image	8	24	6.5%	Taxation	8	93	4.6%
Parks and Recreation	9	19	5.2%	Economic Development	9	112	5.6%
Arts and Culture	10	18	4.9%	Housing	10	68	3.4%
Housing	11	14	3.8%	Human Services	11	72	3.6%
Planning	12	14	3.8%	Development	12	27	1.3%
Governance/Decision Making	13	12	3.3%	Health	13	21	1.0%
Development	14	7	1.9%	Arts and Culture	14	26	1.3%
Diversity	15	5	1.4%	Governance/Decision Making	15	16	0.8%
Immigration	16	4	1.1%	Quality of Life	16	25	1.2%
Technology	17	4		County Image	17	24	1.2%
Health	18	2	0.5%	Planning	18	14	0.7%
Emergency Preparedness	19	2	0.5%	Diversity	19	5	0.2%
Policy and Code	20	2	0.5%	Technology	20	4	0.2%
Senior Citizens	21	2	0.5%	Emergency Preparedness	21	2	0.1%
Taxation	22	1		Policy and Code	22	2	0.1%
Budget	23	1	0.3%	Senior Citizens	23	2	0.1%
Communication	24	1	0.3%	Budget	24	1	0.0%
Community Services	25	1		Communication	25	1	0.0%
Competitive Salaries	26	1	0.3%	Community Services	26	1	0.0%
Community Development	27	0	0.0%	Competitive Salaries	27	1	0.0%
Public Relations	28	0	0.0%	Public Relations	28	0	0.0%
Historic Preservation	29	0	0.0%	Historic Preservation	29	0	0.0%





Internet Survey

For the first time, residents had an opportunity to provide Strategic Plan feedback through a Internet survey. The survey tried to emulate the community meeting methodology by having participants rank order strategic categories based on their ideas on where the County should focus its current and future resources in the next three to four years.

Methodology

In an effort to link the work of the Future Commission and the Strategic Plan development, the survey categories represented the strategic issues identified by the Future Commission in their update letter to the Board of County Supervisors in early September of 2007. These draft categories represented an ideal vision for Prince William County in 2030. The 2012 Strategic Plan web-survey asked residents to rank order these categories for the first of six Strategic Plans that will be created to achieve the community's 2030 vision.

The survey categories used were as follows in alphabetical order:

- Economic Development
- Education
- Environment
- Historic Preservation
- Housing
- Human Services
- Libraries
- Local Governance
- Physical, Natural & Cultural Resources
- Public Safety
- Recreation
- Tourism
- Transportation

In addition, two 'other' categories were offered to residents to use if they felt their issue was not represented in the above categories.

It should be noted, the survey was designed for residents to submit only one entry per computer; however, if those individuals were computer savvy, there was a way to submit more than one per computer and/or submit a survey from multiple computers.

Internet-survey Results

One hundred and fifty-six surveys were submitted, of those 129 were completed their entirety (i.e. rank ordering the 13 categories). Table 4 below represents the web-survey results of the categories the community believes the County should focus its efforts on in the next 3 to 4 years.





The top six ranked categories are as follows:

- 1. Education
- 2. Public Safety
- 3. Transportation
- 4. Human Services
- 5. Environment, and
- 6. Economic Development

Table 4: Internet survey Strategic Issues Rankings

Strategic Issue	Ranking
Education	1
Public Safety	2
Transportation	3
Human Services	4
Environment	5
Economic Development	6
Housing	7
Libraries	8
Physical, Natural, Cultural Resources	9
Local Governance	10
Recreation	11
Historic Preservation	12
Tourism	13
*Immigration	14
*Community Development	15

^{*}Category created from the 'other' option

Two additional categories were identified in the 'other' options that fell outside the parameters of the strategic categories already listed on the internet survey. Ten surveys indicated Immigration and three surveys indicated Community Development were strategic issues the County should focus its resources on in next three to four years. Since only 13 individuals ranked these categories, their overall rankings were last. A listing of the 'other' entries can be found in Appendix C.

2007 Citizen Survey

The 2007 Citizen Survey asked randomly selected County residents to assess the relative importance of various board planning and strategic goals that the County might pursue in the future. The top six strategic goal areas, see Appendix D for entire listing, ranked in order by 1,287 residents were:

- 1. County safe from crime (Public Safety)
- 2. Improve County's road network (Transportation)
- 3. Improve quality of public education (Education)
- 4. Prevent fire and medical emergencies (Public Safety)
- 5. Maintain/Improve County's environment quality (Environment)
- 6. More higher-paying jobs to County (Economic Development)





E-mail

Residents were also offered an opportunity to provide their input into the 2012 Strategic Plan via electronic mail. There were eight residents who submitted their comments. A summary of their strategic categories of concern are found below ranked by the number of residents who mentioned the strategic categories. Their e-mail in its entirety can be found in Appendix D.

Issues of concern for those who submitted e-mails:

Table 5: E-mail Strategic Categories

E-mail Category Submissions	# of Respondents*
Transportation	4
Public Safety	3
Development	2
Economic Development	2
Community Development	1
Education	1
Global Warming Impacts	1
Human Services	1
Illegal Immigration	1
Planning	1
Tourism	1

^{*8} total e-mail submissions; count tally's e-mails that mentioned category

Future Steps

The first phase in the development of the 2012 Strategic Plan is to gather community input. The data presented in this report is a collection of residents' issues and rankings of strategic categories identified. This information is meant to assist the Board of County Supervisors (BOCS), staff, and appointed task force members in the remaining Strategic Plan development phases. The following provides a brief description of the steps ahead.

Phase 2: Strategic Issue Selection:

Using the information presented in this report, the BOCS selects strategic issues for further study and analysis. According to the Strategic Plan definitions, a strategic issue is an issue that in the short-term is critical to achieving the County's overall mission and it poses significant opportunities or threats over the next three to five years that impact the County.



Phase 3: Strategic Issue Analysis:

Once the strategic issues are selected, staff study groups are formed to conduct further and more in-depth research and analysis on each topic. These 'white papers' will include chapters relating to:

- <u>Population/Customers</u>: Describes the population and customers that are served by this issue; details the characteristics and changing demographics of the customer group; describes their expectations for service/outcomes, and notes instances of service demand that are not currently be met
- <u>Results/Outcomes/Trends</u>: Details the results and outcomes the County has been achieving in this issue area; includes multi-year outcome and performance trends and what has lead us to where we are
- Partners: Identifies other organizations that impact this issue
- <u>Achieving the Future Vision</u>: Analyze external opportunities and challenges and internal strengths and challenges associated with each issue over the next four years; a factor is 'external' if the County has no direct control over it whereas a factor is 'internal' if it is within the County's direct control; will help identify what it will take to achieve the vision developed by the community

Phase 4: Creation of the 2012 Strategic Plan Goals:

Both the 2012 Strategic Plan: Community Input and the 2012 Strategic Issue Analysis reports will aid the BOCS in their development of the 2012 Strategic Plan goals.

Phase 5: Goal Task Force Members Appointed:

The BOCS will appoint 2 residents to each goal task force and along with selected staff will help create the strategies for the 2012 Strategic Plan.

Phase 6: BOCS Drafts 2012 Strategic Plan:

The BOCS will draft its first version of the 2012 Strategic Plan using the information provided by the task force.

Phase 7: 2012 Strategic Plan Cost:

County staff will estimate the cost of the draft Strategic Plan.

Phase 8: Adoption of 2012 Strategic Plan:

The final phase is the adoption of the Strategic Plan. Once adopted the plan acts as a blueprint guiding budgetary and programmatic decisions for the next four years.

Appendix A: Community Flyer





Toward the end of August 2007, the below flyer (2 pages) was sent to just under 1,000 community organizations around the County inviting them to participate.

Prince William County Residents;

Every four years, the County develops a new Strategic Plan. You are personally invited to participate in community meetings throughout the county to help create the 2012 Strategic Plan. The new plan coincides with the term of the next Board of County Supervisors.

The first step in the 2012 strategic planning process is the issue identification phase which will occur in October, 2007. In this phase, the community identifies issues of strategic importance for the next four years. Community meetings are held with community organizations, civic groups, home owners associations, committees, commissions, County staff, County youth, and residents. In addition to community meetings, this time we will also use the Internet to gather community input.

The residents of Prince William County are our most valuable resource and their participation is essential to the success of the development of the Strategic Plan. The County is reaching out to certain groups to ensure broad representation of community views. We are scheduling 7 general community meetings – one in each magisterial district - for all County residents to participate. All meetings are open to all residents. To date, the following meetings are scheduled:

- 10/04/07: Developmental Services Building, Room 202, from 7:00pm 9:00pm
- 10/10/07: Occoquan Town Hall from 7:00pm 9:00pm
- 10/15/07: Ferlazzo Auditorium from 7:00pm 9:00pm
- 10/17/07: Marsteller Middle School from 7:00pm 9:00pm
- 10/22/07: Battlefield High School from 7:00pm 9:00pm
- 10/27/07: BOCS Chambers at McCoart from 9:00am 11:00am
- 10/31/07: Forest Park High School from 7:00pm 9:00pm

Please continue to check the PWC Strategic Planning web-page: www.pwcgov.org/strategicplan, Channel 23, and local newspapers for scheduled meeting updates.

We are excited about hearing from all County residents regarding the type of community they want to live in and how the County government can achieve this vision. Please consider our invitation and pass along the information to other interested residents.

Sincerely

Laura Mortell

Strategic Plan Coordinator

aux Mortcel

(703) 792-6720

Prince William County, Office of Executive Management

E-mail: strategicplan@pwcgov.org



What's your Vision for PWC's Future?

What will the future look like in Prince William County for you, your family and friends?

Help support the County's efforts in making Prince William County a desired place to live.

Join us at a Community Meeting:

October 4th: Developmental Services Building, Room 202,

7:00pm to 9:00pm

October 10th: Occoquan Town Hall 7:00pm - 9:00pm

October 15th: Ferlazzo Auditorium 7:00pm - 9:00pm

October 17th: Marsteller Middle School 7:00pm - 9:00pm

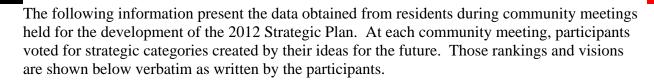
October 22nd: Battlefield High School 7:00pm - 9:00pm

October 27th: BOCS Chambers at McCoart 9:00am - 11:00am

October 31th: Forest Park High School 7:00pm – 9:00pm

Unable to attend? Input is being collected at www.pwcgov.org/strategicplan or for more information call (703)792-6720.

Road Map to the Future through FUTURE FORWARD Thinking



A few caveats about the presentation below:

- Community meetings are presented in date order
- Duplicates may arise due to multiple residents expressing the same idea
- Strategic categories with their identified issues are listed in alphabetical order

Meeting Date: 10/4/2007 **Participants:** 3 (Adult)

Location: Development Service Building

Strategic Category Rankings

	McCo	McCoart		
Categories	10/4/2007	Percent		
Transportation	4	27%		
Schools and Education	3	20%		
Public Safety	3	20%		
Economic Development	2	13%		
Planning	1	7%		
Community Services	1	7%		
Budget	1	7%		
Health	0	0%		
Human Services	0	0%		
Quality of Life	0	0%		

Strategic Categories Identified Issues

Budget ► Coming out of a 'slump'

- ► Address teachers, police, fire and rescue and county government employees salary gap
- ▶ Marine Science Museum at Belmont Bay continue to work with congressional committees to make sure museum happens
- ► Habitat/ecologist and broadened science board

Community Services Engaged citizens

► Better use of qualified resources (volunteers)

Economic Development More jobs in PWC





Economic Development

- ► More small businesses
- Balanced labor force for employment opportunities
- ► More strategic action plans for bringing high qualified employment to PWC

Health

Human Services

- ► More hospitals
- More small housing in square footage
- "Get Real" for a genuine strategy to acquire affordable housing
- Teen activities
- 3rd Senior Center
- Affordable housing
- ► Need to address youth gangs in productive proactive positive role

Planning

- More cooperation with COG and its 25 County governments
- ► Better plans for development
- ► Align County budget to begin to implement Future **Commission Goals**

Public Safety

- ► Adequate response time for Fire and Rescue and Police is addressed strategically
- ► Aggressive improvement to fire safety codes to buildings less than 40 feet spacing
- Provisions/consideration for emergency response vehicles regarding high-way/street development
- ► Home sprinkler system requirements

Quality of Life

- ► Better action strategies to encourage volunteers
- ► Require Green technologies for all commercial, residential, and government buildings
- A solid plan and action strategy for parks, trails, and open space





Quality of Life

► More aggressive action strategies to preserve historical heritage

Schools and Education

- ► Identification of at least two new crew facilities (PWC and/or Regional)
- ► Sufficient Schools
- ► Supervisors to appoint Science Advisory

Transportation

- ► Shorter commute
- ▶ Better traffic flow
- ► Improved funding allocations for transportation (local)
- ▶ Use of HWY 123 to enter EPG Fort Belvoir





Location: Occoquan Town Hall

Strategic Category Rankings

	Occoquan		
Categories	10/10/2007	Percent	
Transportation	2	20%	
Schools and Education	2	20%	
Public Safety	2	20%	
Health	2	20%	
Housing	2	20%	
Community Services	0	0%	
Governance/Decision Making	0	0%	
Immigration	0	0%	
Public Relations	0	0%	

Community Services More youth opportunities (outdoor leagues, computer

teams etc.)

► Open libraries on Sunday; expand hours of operation

► Cultural Center for example place for orchestra

Governance/Decision Making

Better use of resources

Health More hospitals in PWC; more emergency rooms that

can accommodate current and growing population

Housing ► Affordable housing

► Assistance to Police, Fire staff, teachers for affordable

housing within the County

Immigration

Illegal immigration is a Federal Government issue not a

county

Public Relations More public awareness of services provided by PWC

Public Safety Safe schools

Schools and Education Larger schools; no trailers

Transportation More public transportation on weekend especially for

seniors (VRE, Bus, etc.)





- ► Traffic is a nightmare; need access to metro
- ► Roads that allow safe passage of emergency vehicles





Location: Ferlazzo Auditorium

Strategic Category Rankings

	Ferlazzo	
Categories	10/15/2007	Percent
Planning	5	25%
Schools and Education	3	15%
Transportation	2	10%
Public Safety	2	10%
Governance/Decision Making	2	10%
Parks and Recreation	2	10%
Housing	1	5%
Taxation	1	5%
Communication	1	5%
Competitive Salaries	1	5%

Strategic Categories Identified Issues

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- ► Greater (more effective) outreach for citizen input on PWC strategic/comp planning
- ► Better communication with the Public; not everyone has access to web or cable TV
- ► Need to have the different agencies in Prince William to start working as a Prince William Team
- ► More public involvement in PWC government issues

Competitive Salaries

- ► Enticements for luring service professionals (teachers, firefighters, police, etc.)
- ▶ Pay and benefits to remain competitive with other areas

Governance/Decision Making

- ► Greater coordination among other municipalities
- ► Duplication of service equipment and employees
- ▶ Planning Commission & BOCS should side with staff, unless overwhelming and stated reason to do otherwise
- ► Better use of County assets: capability of volunteers use skills





Governance/Decision Making

Ensure equal treatment: BOCS and Planning Commission should go by the book with regard to regulations; less exceptions

Housing

- ▶ What about all these foreclosures; possible Section 8 houses
- ► Affordable housing

Parks and Recreation

- ► Better use of PWC waterfront for citizens
- ► Parks should be better maintained on an equal basis (trash pick-up everyday); don't just cover up do the job correctly
- ▶ Discouraged about how pools open and close during a season
- ► Inter-connecting pathways for bike paths and walking paths

Planning

- ► Any and all "Development" should include: 1) Complete roads with 4 lanes, curb and gutter, bike paths/sidewalks; 2) frontage roads; 3) Plan for roads without stoplights, guard crossings and other traffic impediments
- ► Mandate the BOCS must rationalize when they decide against Planning Commission
- ▶ Build new streets, schools, fire stations, play ground etc. before developers are allowed to build residential or commercial facilities
- ▶ Discourage "Dead End Roads" and "Cul-de-sacs"; Require clusters of mailboxes, bus shelters at entry to any dead end street
- ► Another hospital or larger ER's
- ► Consider and forecast the mass-retirement (aging) of the baby boomers





Planning

- ► Enticements for Federal Government to come to PWC
- ► Infrastructure before development
- ► Provide improved/safer road design to allow for emergency vehicle response

Public Safety

- ▶ Better communication for 911: English first Spanishnext
- ► Home sprinklers; Fire Protection Codes
- ▶ 911 How to get out of Prince William from your location (mass emergency)

Schools and Education

- Safer schools
- Better schools (motive for parents and faculty)
- Improved schools
- More "English" programs; make English the language

Taxation

- Tax rate based on frontage or area of land used for lot as well as cost of structure; it costs more to maintain 500 feet of "frontage" than 60 to 80 feet of frontage
- Taxes to include the so called "Fees" now charges (i.e. storm water fee, solid waste fee, fire levy)

Transportation

- ► Ensure efficient feeder systems to mass transportation systems
- ► Metro to Woodbridge with feeder system
- Improve transportation





Meeting Date: 10/17/200 Participants: 31 (Adult)

Location: Old Court House/Leadership Prince William

Strategic Category Rankings

	Old Court House		
Categories	10/18/2007	Percent	
Quality of Life	25	16%	
County Image	24	16%	
Transportation	22	14%	
Economic Development	19	13%	
Arts and Culture	18	12%	
Schools and Education	17	11%	
Human Services	10	7%	
Governance/Decision Making	6	4%	
Housing	6	4%	
Diversity	5	3%	

Strategic Categories Identified Issues

The issues identified by the Leadership Prince William participants were misplaced. The only information retrieved from their meeting was the voting of strategic categories above.





Location: Marsteller Middle School

Strategic Category Rankings

	Marsteller		
Categories	10/17/2007	Percent	
Transportation	2	13%	
Public Safety	2	13%	
Environment	2	13%	
Emergency Preparedness	2	13%	
Policy and Code	2	13%	
Senior Citizens	2	13%	
Schools and Education	1	7%	
Governance/Decision Making	1	7%	
Parks and Recreation	1	7%	
Housing	0	0%	

Strategic Categories Identified Issues

Emergency Preparedness

 More prepared citizens with regard to emergency situations

Environment

- ► More 'green' within county
- ► Educate public about 'green' efforts
- ► Good drinking water build facilities to improve; review growth of population, demand for water, climate change, need for clean water all direct us to research needed facilities for clean water
- ► Ensure Pesticides used by golf courses are safe

Governance/Decision Making

- ► Government follow-up with citizens inquiries in a timely fashion
- ▶ Openness within government; less closed door sessions
- ► Helpline for emergency issues that is not non-911 related such as water issues
- ► More CLI classes need during the day and at business locations throughout the county not just evenings and at County facilities



Housing

Parks and Recreation

► More one floor housing in County

► Put water and sewer to Brentsville Golf Course and bathrooms

- ► More after school activities for latchkey kids
- ► Not enough ball parks for youth
- ➤ County wastes water at golf courses just under a million gallons per week out on Brentsville
- ► More programs for youth which are more physical to begin fighting the obesity problem in children
- ► Need more maintenance of current parks

Need more maintenance of current parks

- ► Aging in Place: All purpose communities where people can walk around with easy assess to amenities
- ➤ County could save money by getting meals via outside contractors
- ► Requirements for new developments to have Aging in place codes
- ► Concerned about youths out at night with no supervision
- ► Fire prevention; more fire stations
- Use resources more wisely with regard to education and transportation efforts
- ► More money for outreach for tri-jurisdictional (i.e. Manassas, Manassas Park, County)
- ► English as primary language
- ▶ Planning efforts needed with delivery of educational programs (transporting students from one end of the county to the other 1 student on the bus)
- More incentives to learn English through use of volunteers

► Transportation to help respite care-givers get to services and affordably

Policy and Code

Public Safety

Schools and Education

Senior Citizens



- ► More facilities for the Aging such as long-term treatment and affordable
- Senior Centers not large enough for upcoming senior demographic change
- ► Adult Day Care for seniors to help them stay in home
- ► Large assisted living place within County
- Start planning for central senior center
- ► Start planning for baby boomers
- ➤ County sliding seniors in particular the Manassas Senior Center is to small
- Tri-jurisdiction including Manassas and Manassas Park
 do they know what is available would they use it more if marketed
- ► More easily assessable transportation for seniors such as a bus
- ► More volunteers access to talented people tap seniors





Location: Battlefield High School

Strategic Category Rankings

	Battle	Battlefield		
Categories	10/22/2007	Percent		
Public Safety	14	31%		
Human Services	12	27%		
Transportation	7	16%		
Schools and Education	6	13%		
Environment	3	7%		
Economic Development	2	4%		
Development	1	2%		
Quality of Life	0	0%		
Housing	0	0%		

Strategic Categories Identified Issues

Development	Limit new	home	development
Development	Lilling inc w		uc v cropincin

- ► Maintain parks
- ► Limit big box stores
- ► Focus new growth on businesses and limit new homes
- ► Limit new development
- ► Hold down development in west end of county
- ► Maintain parks

Economic Development Bring in clean industry with high skilled jobs/pay

- ► The county should expand and continue encouraging new companies to come into Innovations etc. using good planning which limits impact on residents
- ► Preserve more of our forest land for wildlife
 - ▶ Don't cut down any more trees in Battlefield
 - ► Have a safety and better environment
 - ► More green building practices
 - ► Require builders to do more water conservation
 - ► Clean up the Chesapeake Bay

Governance/Decision Making Make sure that green space is included in all development

Environment





Governance/Decision Making

Improve public parks and offer recreational opportunities to everyone including seniors and person's with disabilities

Historic Preservation

- Maintain historical sites
- Maintain historical sites

Human Services

- Provide free counseling service to abuse victims
- More accessible and affordable childcare in western area to include care for children into their teens with developmental disabilities
- Promote volunteerism
- Find a way to fund health care for every family
- Support and expand senior day programs
- Continue to provide after school activities for children
- Protection and care of vulnerable members of county who can't speak for themselves, for example the elderly
- Maintain County funds to day/employment centers for graduates with disabilities
- Promote and/or fund foster care programs; educate the public regarding the need for foster care
- Help lower income families who are unable to make ends meet with childcare
- Continue mental health services to vulnerable children, adults, and those with chronic severe diagnosis
- Offer quality after school activities for middle and high school students - theater, 4H, etc.
- Plan ahead for senior citizens
- Dedicate more funding to Human Services to ensure people with developmental disabilities and the working poor have quality dental & medical care
- Maintain Human Services; protect our children and those with disabilities





Human Services

► Provide more in-home care for seniors

Support services for senior citizens

Parks and Recreation

More parks

Public Safety

More pools

► No fee for fire and rescue services; continue to provide free fire and rescue services to entire county

Support personnel and equipment in hospitals, with paramedics and ambulances

Quality of Life

Enlarge libraries

Schools and Education

- Improve educational resources
- Continue to support education at the highest quality
- Expand library hours on Fridays and weekends
- More vocational options for students
- Provide more dual-enrollment
- Assure the best public education is available for all children and make inclusion the norm not the exception
- ▶ Offer student intern positions in County Government both high school and college
- Support/fund distance learning
- Decrease school size
- Increase teacher pay
- Support and be involved with the growth of community colleges
- ► Find innovative ways to provide college scholarships for needy students
- Provide evening classes for English
- Find a way to eliminate trailers as classrooms
- ► Improve public transportation including public buses
- Expand the metro to Haymarket or further west
- Improve traffic (i.e. expand roads)
- More telecommuting

Transportation





- ► Provide better transportation for disabled
- ► VRE to Nokesville





Location: Osborne Park High School

	Osborne Park	
Categories	10/23/2007	Percent
Immigration	147	18%
Schools and Education	138	17%
Transportation	135	17%
Environment	118	15%
Parks and Recreation	75	9%
Public Safety	63	8%
Taxation	52	6%
Community Development	51	6%
Human Services	16	2%
Economic Development	10	1%
Governance/Decision Making	4	0%
Health	3	0%

Strategic Categories Identified Issues

Community Development

- ► Force developers to build public services to support the enormous number of homes being built
- Stop building so many new developments and cutting down trees
 (our population is already huge)
- ► City beautification
- ► Less construction
- ➤ We need to stop construction in place. There should be a limit on how many buildings/shopping centers should be on single road. We do not need more fast food restaurants, malls movie theatres or grocery stores since we already have \$ grocery stores on one road
- ► Fix the population issue we are way too over crowed
- ► Limit population and growth in county
- ► Stop a lot of construction





- ► Build affordable housing, apartments, condos, small single family homes etc.
- ► Stop expanding with new buildings that go un-occupied
- ► To stop building unused homes or buildings
- ► I want my tax money to go to something worthy I do not want a new Wal-mart closer to me or a new stop light that is pointless. What about the homeless people who have nothing. Why can't we help them?
- ► Stop building houses
- ► Limit number of cars per household base it on the number of drivers
- ➤ Stop the construction of housing developments.

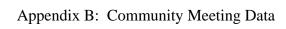
 Start with building new schools
- ► Housing prices
- ► Improve standard of living in bad parts of the county
- ► No more building of homes
- ▶ Decrease amount of house being built
- ➤ There should less building of houses and offices and more improvement in environment
- ► Slow down housing and shopping centre development.

 Too much of it is not a good thing
- ▶ I believe that the county should limit the # of new homes and buildings that can be built per unit area. I think that if the county keeps building as it is, it will take away from the community standard of living and will discourage people from wanting to live here.
- ► Restrictions on house development
- Restrict on house development over population is showing up in schools, that need to be taken under advise
- ► Make northern VA it's own state



Community Development

- Stop building new houses, there are enough in prince
 William county
- ► Build a bigger mall
- Decrease house developments (less people, less traffic) just leave it as it is
- ► Brainstorming ideas for PWC less construction around this area
- ► I would like to see less building and construction on main roads. Too many shopping centers
- ▶ We need to change our streets, because they're crowded and we need to cut down on the fast food places around this area. America is becoming to big so we need a strict policy cutting down on immigrants. I don't care if legal immigrants leave either b/c they feel offended. That will leave us with higher wages. Because there will be less workers to do dirty work.
- ► Stop building so many strip malls
- ► Less development
- ► Stop building so many houses too much traffic
- Limit housing construction
- Stop building in already too populated areas
- ▶ Put a restriction on how many building houses, etc.
- ► Decrease constant building of things because in effect it causes traffic issues
- ► It is almost impossible to live on your own when you turn 18; Housing is way to expensive
- ► Stop building houses
- ► Limit the number of people in homes
- Lower income housing
- ► Less houses being built





Community Development

- ► Take down abandoned homes
- Clean up trash in neighborhoods and city streets
- Clean up areas where it is really dirty to make our community seem more healthy
- ► Cheaper homes
- ▶ In another fiscal policy reform, the county must curb development. When the market allows it. Over development can cause localized hyperinflation in the housing market. When the "bubble" burst. Banks refuse to give them loans which hurts the economy
- ► Help out real state market in our area
- ► Limit population in PWC, it's getting really crowded
- ► Save some land, quit building developments everywhere
- ➤ Stop building more homes; we don't want a stoplight every 1/2 mile
- ► No more building houses....leave the trees
- Less development around neighborhoods
- Have more job opportunities for students in public schools
- ► Up minimum wage
- As a purely experimental reform, allows the market to establish wages, not the government, the absence of a minimum wage would create competition for wages; Which would cause a natural rise in wages
- ▶ More money should be spent to improve our own economy not to go different parts of the world to improve others, how are we going to do that when we are not improved
 - More recreation centers, health insurance for children
- ▶ Better paying jobs for teens
- Higher minimum wage

Development

Economic Development



Economic Development

Environment

- ► Better pay jobs
- ► More job opportunities, raise minimum wage
- Higher the minimum wage
- Recycling
- Recycle
- Agricultural conservation
- Keeping water bodies cleaner also parks
- ► Force people to recycle, big penalties for littering use biodegradable fuel in cars and regulate pollution
- Save trees
- Stop cutting down trees to build housing
- Promote recycling
- ► Recycle!
- Less development
- ► Cleaner fast food places/restaurants
- ▶ Promote more volunteering for among environment and less fortunate people
- ► Factories need to be limited with the pollution in the air
- ► Better environment
- Stop cutting down trees to build housing development
- Recycle! Paper and plastic
- Encourage campaigns in prince William to be proenvironment.
 - Ex: like buying hybrids, recycling, enforcing trash companies to dump trash in a safe non-hazardous area
- Save the trees that are remaining; slow down the building of houses. Make land requirements for building house 10 acres and up
- Lower Emissions
- Keep our water clean
- Stop cutting down so many trees







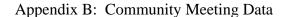


Environment

- ► Don't cut down trees
- Leave the woods
- Stop cutting down trees and building houses
- Encourage pro-environmental
- ► Cleaner environment (less trash on places and streets)
- Pro-environmental campaign for elections
- ► Protect our lakes and rivers
- ▶ I think that there should be some kind of county wide recycling mandate
- ► Encourage hybrid cars more
- ► Plant thousands of trees
- Recycle
- Prevent the amount of living with in the county
- ► Plant more trees/grass
- ▶ Be more aware of environment. When developing neighborhoods and shopping centers
- ► More precautions on global warming should be taken
- ► More environmental laws: keeping the county clean
- ► Keeping water clean (lakes, river)
- Stop cutting down trees

Governance/Decision Making

- ► Encourage teens to learn how and why to vote
- More parks
- ▶ Pay all PWC workers way less money and have less of
- ► I think government jobs such as police officers or teachers should make more money
- ▶ Become more efficient on personal property tax stickers for cars
- Expand snow removal and equipment and resources
- Continue asking for youth input into government





- Governance/Decision Making Do away with emission laws or at least put the law as it used to be
 - Create a way to tell people the problems in the world; have a center for people to go to make donations and such
 - Better circulation of county periodicals
 - We need more health clinics in the Manassas area. Not necessarily more hospitals, but more health clinics for teenagers in desperate need. There are more and more trouble teens with pregnancy and std's and they need a place to go
 - Raise prices on cigarettes and enforce the ID policy for alcohol
 - Make smoking illegal in public places to prevent secondhand smoke
 - Raise prices on cigarettes to decrease the amount of teen smoking
 - I want the county to be a place where families are strong and important, and there are more things for families to do together. Less traffic or on narrow roads add more lanes. PWC school district should get Columbus day off. Stricter on catching underage drinkers and drug use.
 - No decimation with welfare
 - Help the poor/homeless
 - More help toward child abuse
 - More medical centers (hospitals)
 - Let everybody have health insurance
 - More money should go to C.P.S. to go for children in foster homes or group homes. So that children can do what they wish (like baseball or dance) C.P.S. Should not tell a child they don't have money in their budget.
 - Give teenagers more freedom

Health

Human Services



Human Services

Appendix B: Community Meeting Data

- ► Able to give someone social security if they are unable to work
- ► More teen clubs and activities: to emphasizes the health issue of teens sitting at home playing video games being inactive with the community. Also it will prevent teens from going to parties ,drinking, drugs and overall from getting in trouble.
- ► Lower the price of health insurance
- ► Get immigrants out of the area
- Make laws against illegal immigration
- ► Leave the immigrants alone
- ► Crackdown on illegal aliens using domestic surveillance
- ► Lessen the amount of immigrants
- Provide programs for Hispanic immigrants to be educated/ become citizens. Help them understand our culture
- ► Control illegal immigration with police force and "pay per catch" policy
- ► Illegal's make work hard to find
- ► Get illegal immigrants out
- I support the bills on illegal immigration
- ► Harsher immigration laws
- ► Stop/change/fix the immigration problem
- ► End the illegal immigration issue of PWC
- ► Strict illegal immigration laws
- Crackdown on illegal immigration
- Crackdown on illegal immigration
- Illegal's keep messing up my order at MCD's
- Change the immigration laws. Doesn't matter how just change them

Immigration



Immigration

- Keep the new policy on immigration limit certain public services
- ► No illegal immigrants
- ► Stop illegal immigration
- ► Stricter policy:

 on protesters especially Hispanic ones b/c all they do is insight the people who are here legally
- ► Crack down on illegal immigration
- ► Change the immigration laws. Doesn't matter how just change them
- ► Enforce illegal immigration way more
- ► Enforce laws on immigrants that citizens must follow
- ➤ They are humans too you know, they have feelings. Yes illegal immigration is illegal, but I do not see how they are harming us. It does not matter what nationality they are. Last time I checked they make up most your jobs. I def do not see a lot so Americans working construction, 711 or any convenient store. Its all some sort of immigrant
- ▶ I don't believe the new law about immigration in PWC is fair nor just. How can this be the land of the free if people are being restricted basic rights? We are all immigrants to this country and it isn't our right to tell someone they can't live here. People are worried about the immigrate paying taxes so they should find a way to insure they are indeed contributing. This shouldn't be hard considering all the things the government has access to.
- ► Illegal immigration should be stopped



Immigration

- ► Put more limits on immigration, make it harder for them to be illegally
- ► Deport illegal immigrants
- ► I would like for illegal immigration problem in PWC would be put under control. There will be harsher rules b/c although it may seem racist, the majority of the illegal immigrants are Hispanic in PWC
- ► Limit housing and new construction site, county is getting too congested
- ► Send immigrants to Stafford
- ► Send immigrants to Stafford
- ► Put more limits on immigration, make it harder for them to be here illegally
- ► More limits on immigration
- ► Illegal immigration should be stopped
- ▶ I don't believe the new law about immigration in PWC is fair nor just. How can this be the land of the free if people are being restricted basic rights? We are all immigrants to this country and it isn't our right to tell someone they can't live here. People are worried about immigrants paying taxes so they should find a way to insure they are indeed contributing. This shouldn't be hard considering all the things the government had access to.
- ► Deport illegal immigrants
- ► More control of illegal immigrant situation
- ► Enforce illegal immigration laws
- ► Make illegal immigrants pay for all public services including education
- ► Harsher laws on illegal immigration



- ► Crack down on illegal immigrants
- ► Get rid of immigrants
- ► Illegal immigration! Go back home!
- ► Check immigration status of students if teachers complain about low salary-then stop teaching illegal immigrants who aren't pay taxes & stealing better education
- ► Citizens should not have to pay for illegal immigrants.
- ► Decrease illegal immigration
- ► I support the illegal immigration laws of Prince William County
- ► Less pointless shopping centers
- ► Limit housing and new construction site, county is getting too congested
- ► Less pointless shopping centers
- ► Citizens should not have to pay for illegal immigrants
- ▶ I would like for the illegal immigration problem in PWC would be put under control. There will be harsher rules because a although it may seem racist, the majority of illegal immigrants are Hispanic in PWC
- ► More control of illegal immigrant situation
- ► Allowed immigrants to be in this county with out asking personal questions
- Save the illegal immigration problem
- ► I think we should put all our efforts into the new immigration laws regarding cutting off public service to them
- ► I think all the illegal immigrants should be deported immediately and we need stronger boarder patrol
- ► If illegal immigrants are involved with a traffic violation or crime, punish them







- ▶ Deport all illegal immigrants
- ► Eliminate illegal immigration in the county
- ▶ Deport all illegal immigrants back to their countries
- ► Immigration development to regulate this and establish a more organized and defined health system for everyone.

 Also our county should be proactive in helping improve the environment
- ► More limits on immigration
- More places for our age to hangout and not spend too much money
- ► More public playgrounds that are big and safe
- ► More recreational centers
- ► More recreation centers so kids have places to go.

 Rather than the streets
- ► More out door parks
- ► More places for teens to go
- ► We need teen clubs
- ► Make a 4x4 mudding park for 4x4 trucks
- ► More recreation centers
- ► Put more pools in larger neighborhoods
- ► Increase funding for public parks, roads and transportation
- ► The county is too crowded. Save room for public places
- Build a mud boggin park
- More out door parks
- ➤ There should be more places for kids, teens to go to such as skate parks, parks etc. rather than office areas; It would lessen teen violence
- ► Cleaner environment

 (trash on streets and other places)





Parks and Recreation

- ▶ Build a reek-center that is available to all kids, teens and adults at an affordable price \$8 a-day is to expensive for some people. Chinn Center and Freedom Center. We need to keep kids out of trouble by building a recreation center at an affordable price.
- ► Recreation center to keep kids out of trouble
- ► Get a professional foosball team or ultimate Frisbee
- ➤ Cheaper recreation centers/more reek-centers
- ➤ There should be more recreational areas created instead of new housing and office buildings (the more teens occupied the less crime)
- ► More recreational centers in the long run; it will help our economy
- ► Put more money into public parks? Prince William forest
- ► More places to go outside like a recreation center or more parks
- ► More recreational things/activities help get kids off the streets
- ▶ Public pools and club houses in more sub divisions
- ► More recreational parks and places. Where families can go and know that they will be safe
- ► More events for teens to get them away from drugs and alcohol
- ► More teen activity areas to give the teens a place to go and stay out of trouble
- ▶ Better football rules
- ► Improve animal shelter and pond. Don't put them down if no one claims them with 7 days

Public Safety



- ► Less fines on speeding
- ► More involvement with Police in family issues
- ► Less harsh punishment for driving laws
- ► Lessen laws about traffic
- ► Have a comprehensive funded program for emergency preparedness and promote emergency planning
- ► Maintain Fire and Rescue as well as volunteer services with the County
- ► Harder punishments for people who drink and drive, drug users, etc
- ► Expand and support police services
- ► Continue identifying monitoring pedophiles
- ▶ Between relationship between PWCPD and residents
- ► Keep police and other public safety at school functions
- ► No fee fire and rescue fee for service; continue to provide free fire and rescue to entire county
- ► Crack down on speeding
- ► More Police on the streets
- ► Lower the driving laws; Make them less intense
- ► Lower speeding ticket fines
- ► Harsh fines on petty driving tickets (i.e. phone usage, signal for every single turn; reckless driving)
- ► More common sense used when deciding punishments
- ► Lower punishments on speeding tickets
- ► Increase speed limit
- ► Why double the police force? Too many cops!
- ► Less traffic lights
- ► Crack down on people who drive below the speed limit
- ► Decreasing ticket fines
- Speeding tickets cost too much
- Use domestic surveillance to further anti-drug policies





- ► Up the speed limit especially on 234 and crack down on people who go below the speed limit
- ► Get rid of curfew for those under 18
- ► More people action in communities
- Harsher punishment for criminals and drunk drivers
- Speed limit enforced above and below
- ► More police at malls and movie theaters
- ► Get rid of harsh driving laws
- Crack down harder on finding drug lords/doing drug busts
- ► Lower cost of speeding tickets
- ► Crack down on gang activity (MS13; SSL)
- ► Eliminate the new Val driving laws that affect speeding or driving
- ► Less cops
- ► Better drug abuse laws (stricter)
- ► Get rid of high traffic fine
- ► Less gang violence
- ► Curfew should be a parental decision
- Stricter animal protection and cruelly laws
- ► Cut police force in half
- ► Not so many police officers, quick to pull teenagers over
 I think they should be concerning themselves with the
 gangs and violence in our county
- ▶ Increase funding for public services such as firefighters,
 EMT, police and hospitals
 Take away the TV's from prisons, I think this might get
- ▶ Put more police officers in area of high crime

some money for funding the public services

- ► Send more money for volunteer fire dept.
- ► Reduce gang activity
- ► Make drunk driving laws more strict





- ► The new safe driver laws applying to VA only are ridiculous
- ► Get rid of cameras on traffic lights...if the police aren't there doing their job then people shouldn't receive a ticket
- ► More firefighters and volunteers
- ► I think that the county needs to spend money on things more useful than 300 unneeded police officers
- ► Reduce police force and drug enforcement
- ► No more cops that drive around looking for someone to pull over who is doing something wrong
- ► Stricter laws on cleaning up after your pets
- ► More troops and money towards war
- ► Improve police action in places like George town south
- ▶ Driving age should be raised to 17; too many young inexperience drivers on the road
- ► Lower drinking age
- Stop enforcing suicide threat calls, it is the person right to die
- ► Cut down vandalism in neighborhoods
- ► Keep a better record of where child sex offenders are living and conduct more investigations of them
- ► Less punishment for being out past curfew
- ► Decrease curfew hours
- ► Enforce tougher drunk-driving laws and punishments
- ► Send all people who are in violent gangs to jail
- ► I don't think that police officers should able to ask people for their citizenship status when they are being stopped
- ➤ Ticket fines are unnecessary. You people who made the law break the law



Public Safety

Schools and Education

Quality of Life

- ► Change the curfew for teenagers
- ► Make traffic laws less server and not to get in so much trouble when you disobey them
- ► Violence level
- ▶ Pay police officers and firefighters more than entertainers
- Crack down on gang violence and drug related crimes
- ► Make driving laws less strict
- ► Increase and enlarge number of libraries in the County
- ► More flexible school hours better teachers
- ► I would change the language association, so that they teach the some African language, like Swahili, because African people want to learn about their heritage and language, instead of other peoples cutlers and language
- ► More informational sex education in public schools
- Healthier school lunches
- ► Teachers are the reasons for most peoples education.

 They should get paid more
- ► More job opportunities for specialty teachers
- ► Provide more specialty programs within public schools
- ➤ There should be more schools to establish a better educational foundation
- ► Improve my school food
- SOL's are pointless why make a test to see how much students have learned if it will be made simple just so that all students can pass it. It is a waste of time for students who care about doing well in school and their future, like myself. Right now the only reason I like sol is because it gets me out of exams b/c I always pass advanced







- ► Improve PE in all levels of school and in high school make it required all 4 years
- ▶ Junior and senior classes should have advance classes instead of just AP and regular
- ► SOLs are detrimental
- ➤ Cheaper school food and let us sell candy again
- ▶ Provide for more qualified teachers with public schools
- ► I want to enjoy my schools food. Not gag at most things. Please make the schools food better
- ► No' longer censor TV everything should be like HBO, tell my congressman boo yaa
- ► Change zone for schools 30min bus drive to school
- ▶ Be able to sell candy for fun-raising
- School food is horrible! How can schools spend money on new computers and it's appearance and then feed us the worst possible food; Food should be healthy and not dripping with grease and fake cheese
- ▶ Better quality teachers and higher pay for better teachers
- ► PWC is now the 2nd largest school district in VA increase high school budget
- ► Improve school lunches
- ► Start high school later
- ► More money for cafeteria food
- ► Enhance the public library book selection
- ▶ Better school food, better school security, more staff to help students with classes/college
- ► There needs to be more programs to help the homeless. Help them find affordable housing jobs etc.



Schools and Education

- ► Public school is a joke coming from 9 years of private school, frankly I'm disappointed. I feel school is a waste of my time, and it shouldn't be
- ▶ Better school food
- ► Give more taxes to private schools
- ► New school boundary lines
- ► Make school foods healthier
- ► Get rid of Sols
- ► Not just "healthier" school food, but better tasting healthy shouldn't taste disgusting
- ► Put more money into schools; so there can be more activities clubs
- ► Sex education
- ► More food choices in the cafeteria instead of the same thing every week
- ► More help towards college from freshman year in high school
- ▶ Build more schools so they are not so crowded
- ► Have government pay for a percentage of our college
- ► Have honors classes in schools not just regular and AP
- ► More money for public education
- ► Have high school start later; switch with elementary school for starting time
- ➤ Scheduling: block scheduling (4 classes for half the year another 4 the other half); I think this would be better because you can focus on 4 classes instead of 7; you get more credits
- School sponsored hockey teams
- ► Healthy school food and different each day, not just chicken



- ► Give students the option of zero busy work classes. To better prepare them for college
- ► Lower lunch costs at schools
- ► The best educational system in the state-pay teachers more
- ► Lower lunch prices or give us a larger portion
- ▶ Reduce school lunch its cheaper to buy from McDonalds than to buy school lunch
- ▶ If there is no smoking at school then teachers shouldn't be allowed to smoke on school property if 18 year olds get punished for it
- ► Let Prince William Schools be able to get into my space
- ► Improve school lunch food so that it is not required to meet the dietary needs of student. It is not the schools responsibility to monitor the diet of the students. It is the parents
- Over crowding of schools
 make contractors pay for schools before they can build
 homes
- ➤ Spend less money on ESOL programs we're in Americaspeak English
- ► Later start and release of school day
- ► Govt. pay a percentage of students college tuition
- ► Have government help pay for college expenses
- ► Stop restrictions on fattening foods in public schools
- ► Government should pay for college
- ▶ Better income for teachers
- ► Consider hiring better teachers
- ► More after school programs and tutors





- ➤ School lunches shouldn't be so fake, like half the time some of the food isn't fully cooked and mashed potatoes still be powder
- ► Improve quality of school food
- Offer students (high school and college) internships in County government
- ► School food
- Kids shouldn't have to pay to park their cars at school, doesn't make sense to pay to drive to school
- ➤ Stop pregnant people from coming to school; it's a bad influence, shows girls that they can do it to
- ► I would like vitamin water in our school vending machines
- ► More holidays
- ► Have teachers go through more training to teach in depth (especially math teachers)
- ► Lower course prices for colleges
- ► Lower college expenses
- ► Start school later for high school
- ► More after school educational programs
- ► More high schools need to be built
- ► School to start later
- ► Lower taxes
- ► Gas prices
- ► Pass an idea that would allow schools to deny students free lunches without having proof of citizenship
- ► Lower gas prices
- ► Lower VA tax
- ► Ban cigarettes or alcohol in VA
- ► Lower gas prices





- ► Government shouldn't put so much money into war, everyone desires peace on earth yet nobody is putting effort to stop war. That money can be used for so many better things and being friendly to other countries can also be beneficial
- ► If your are under 18 or still in high school don't take so much out of their pay checks for part jobs
- ► Less taxes taken out of paychecks
- ► Pay less taxes so that we can afford mortgage payments, utilities bills
- ► The county government must develop better fiscal policy in order to follow through with proposed social reforms, even if this new fiscal policy involves stiffer taxes/fines for residents
- ► No sales tax on small items such as gum or Milky Way
- ► Make religious institutions have to pay taxes
- ► Lower taxes on edible items
- ► Lower gas prices
- ► Higher taxes for wealthy people and lower taxes for less wealthy people
- ► Less tax on gas to make it cheaper
- ► Lower property taxes/housing costs
- ► Raise cigarette taxes , no one needs cigarettes. Cigs kill
- ► Lower taxes and cut useless programs and bureaucratic and us private firms instead
- ► Lower gas prices
- Taxing everyone including immigrants
- Crack down on people who don't pay taxes
- Lower taxes
- Have a bigger senior and junior parking lot
- ► Better roads decrease traffic

Transportation



Transportation

- ► Traffic on Route 28
- ► Traffic throughout the parkway, 95, 28, 234
- ► Improve roadways more so there is no traffic
- ▶ We need metro Omni link isn't as convenient. Metro has subways, buses and handicapped van. It would make commuting a lot easier instead of commuters driving to Springfield to catch buses and subways
- ➤ As a county it is necessary to improve the road systems and help ease traffic related issues
- ► On PWPKWY towards Potomac mills, down that 1-2 mile stretch change the speed limit to 50 mph
- ► On Hoadly road change the speed limit to 50mph
- ▶ Better road and less traffic
- ► Somehow fix traffic problems
- ► They should have a metro in this area
- ► Increase speed limits on 234
- ► Improve public transportation (more buses etc)
- ➤ As a county, development of neighborhoods should be curbed, with this schools would be less crowed and traffic would be less congested
- ➤ Traffic is becoming to the point where it's stressful to the residents; May be focus some money on making more lanes on two lane one way roads
- ▶ Don't require a driver's end class to be able get your license, just require 20-30 hours behind the wheel time and passing a driving test (some of us can't afford the insurance or the class)
- Finish the roads under construction as fast as possible
- Create safer roadsi.e. bike lanes and walkways



Transportation

- ► I think the lack of public transportation is a big problem.

 It's hard to get around the county
- Expand the roads:make things within walking distance of houses with the use of public transportation
- ► The metro should be brought out to PWC traffic would be less
- ► Widen Euclid avenue
- ► Better traffic routes

 more recreational facilities

 less over crowded schools
- ▶ Detour people other than staff and students around OP to decrease traffic
- ► Fix traffic conditions around high schools
- ► Roads should be expanded more, less congestion
- ► We need smoother roads
- ► More lanes on Euclid avenue
- ► Better public transportation make it easier to use
- ► Improve roads
- ➤ Re-evaluate the speed limit for roads with no houses on them but are 25 mph
- ► Fix traffic conditions around high schools
- Crackdown on people that go below the speed limit without reason
- ► Improve roads, highway systems
- ► Better public transportation
- ➤ Work towards getting the new speeding laws back to how they used to be. Lessen the fines
- ► Less traffic laws





- ▶ Gas prices. Less gas prices, better environment, better roads and school activities, etc
- ► Get rid of the new traffic law violations
- Cut down construction to prevent traffic and crowding within the county
- ► Improve and add more side walks along with adding cross walks so people won't get run over by cars
- ► Increase lands on Route 28 in PWC
- ► Need stop light for neighborhood, Hunters ridge, turning to parkway; It's hard to turn on 55 mph parkway with traffic
- Traffic congestion is a problem
- Another entrance/exit at Osborne Park to make less traffic
- ▶ Better control of traffic lights in big intersections
- Remove stoplight they just put in at Bacon Race on Davis Ford Rd in Woodbury
- ► Lots of traffic in Manassas
- ► More street lights in neighborhoods
- Need 4 way stop sign intersection on Old Centreville Rd. where Quail Hollow is
- ► Ticket people who drive under the speed limit
- Traffic light at intersection of Prince William Parkway and Hunter's Ridge
- ▶ Place a traffic light at the Lucasville Rd and Hastings Rd in Manassas; so many accidents have occurred and there has been deaths
- ▶ Build a bridge over 28 to stop traffic
- ► Traffic!
- Increase speed limits on every road ever
- ► Traffic is too congested; widen roads





- ► Less congestion on the roads
- ► It's too congested, less traffic!
- ► Better public transportation
- Better/reliable metro
 Omni link not reliable and doesn't run as much as it should
- ► Less traffic some wider roads, more lanes (ex. Euclid road in the morning)
- ► The HOV lane should have a higher number of people to reduce car pollution
- ► Too congested
- ▶ Widen roads or build more for less traffic
- ► Improve roads
- ► Improve roads, add more, expand them
- Better roads/make it easier to get around
- ► New and better public transportation
- ► More public transportation in Manassas
- Update the road capacity before building housing communities
- Before beginning construction, plan so that traffic, commutes, necessary living needs, etc. are within reasonable distances of communities
- ► Set regulations on max. gas prices on local gas companies
- ► To extend the metro rail to Prince William County
- ▶ If people that live on James Russell Rd. need a contract proving that a building company now all of a sudden claims they own that road when they don't. We as the people who live on James Russell Rd. should have access to it









Location: Battlefield High School

Strategic Category Rankings

	Battlef	Battlefield	
Categories	10/25/2007	Percent	
Transportation	77	30%	
Schools and Education	59	23%	
Parks and Recreation	35	14%	
Community Development	34	13%	
Economic Development	28	11%	
Public Safety	16	6%	
Taxation	10	4%	

Strategic Categories Identified Issues

Community Development

- ► Less homes
- ► No more new houses
- ▶ Build less homes in the same area to prevent extreme traffic
- ► Build less houses
- Less house with a confined area
- ► Fixing up and getting rid of old buildings in poor condition around community
- ► Side walks on more roads
- ► More hospitals
- Less housing in one general area
- ► Start some sort of environmental awareness programs
- ► More Wa Wa's
- ► Less people stop building
- ► More bike and running trails in neighbor hoods
- ► High school starts after middle and elementary school
- ► A closer and bigger public library
- ► Build less houses and more roads
- ► More space between houses



Community Development

Economic Development

- ▶ Public library
- ► More student discounts
- ► Mall in the area
- ► More restaurants in Haymarket area
- Cheaper gas
- ► Build a TJ Max
- Bigger malls
- Outback steakhouse
- ► Need more businesses (i.e.: clothing store)
- ► Better pay (higher minimum wage)
- ► More banks at Haymarket
- ► Taco Bell in Haymarket
- ► Nicer malls or a variety of places fore people to go
- ► Dave and Busters
- ► Sonic
- ► Build buffalo wild wings
- **▶** Dunkin Donuts

Parks and Recreation

- ► Recreation center for the Gainesville/ Haymarket community
- ▶ Build more places where teens can hung out other than restaurants
- ► More community pools and fitness centers
- ► A larger recreation center, with more activities for teens
- Put in skate park
- A more inter-connected and extended bike trail
- ► A recreational, teen community center closer to Gainesville than Manassas
- ► Build skating rink
- ► Club for teens
- ▶ Build a market area with a theater that is safe for minors to spend time at



Parks and Recreation

Appendix B: Community Meeting Data



- ► Finally finish expanding Ben Lomond community center
- ► Huge community fitness center
- More recreation parks
- ► More places to fish/parks
- ▶ Dog parks
- More places where teenagers can easily go to hang out
- ▶ Go karts
- ► Maintain park facilities better
- ► More entertainment venues (skate parks, clubs)
- ► Interconnected park trail
- ► Large park open for the public. We can do more with empty space then build houses
- ► More parks with lakes open to the public
- ► Parks were you can walk dogs unleashed
- ► Bicycle trail
- ► Police only care about tickets
- ► The fire department that responds to local emergencies should be the local fire department
 - i.e. Gainesville= evergreen
- ► No Haymarket cops
- ► Immigration is getting a little out control
- ▶ Police should be able to react to the crime much sooner
- ► Fast and huge fire trucks
- ► More law enforcement with in communities
- ► Restructure the Haymarket police
- ► Less officers in Haymarket
- ► 50% grade should be a c
- ► Columbus day off
- ► Ten point grading scale
- ► New computer

Public Safety

Schools and Education



- ► Competent and caring teachers
- Pay teachers more so they become more motivated and not hate their jobs
- ► Rights, shouldn't be taken away in school
- ► All schools in the county should be ran the same way and the same policies
- ► Cheaper parking passes at school
- Schools renovations some schools, especially Yorkshire elm. Are old and dated
- ► New software
- ► More money for football. Better practice field
- ► School has less hours
- ► Better lunches
- ► Food courts on high school grounds

 Ex: burger king, mc Donald's, taco bell, etc
- ► No more chicken everyday at school
- ► Seniors should be aloud to leave to get lunch
- ► Should be able to leave school for lunch. Need to worry more about students grades than where we go
- ➤ At battlefield high school- I feel we have too many security guards. I feel that school is extremely safe and having so many security personnel is a waste (when they could be helping out where people actually feel unsafe
- School should start later and end sooner
- Buses that brake down less
- Ms Miles should get a raise
- More educational focus on smart kids not no child left behind
- ► More places to park at school





- ➤ Our grades should be based more on home work rather than tests and quizzes
- ► More education? athletic scholarships
- ► Increase diversity education
- ► More schools to fix over population
- Transportation- bigger school buses
- ▶ Build another high school in Gainesville. There too many people here and it won't get better in future
- ► Less ridicules school polices
- ► Computer education in elementary school
- ► Better driving in school should be a county thing-every school should have the same driving policies
- ► Free parking for school especially seniors
- ► Start banking education
- Seniors get out of school 10min earlier to leave traffic before
- ► Another school in this area
- ► Allow star bucks at school
- ► Off campus lunch
- ► Off campus lunches for those who have parking permits
- School should start earlier (next year)
- ► Limited number of people per class ex: 15 students instead of 20 or 30
- ▶ Prince William county schools should start later
- ▶ Build more schools within large neighborhoods
- Add a third level to battlefield to hold new students
- ► More schools, Less houses being built
- ► Build bigger schools
- ► Seniors get out 5 minutes earlier
- ► Better vegetarian lunches at schools
- ► More computer labs in IT schools





- ► Better school nurses
- ► Cell phones should be allowed to be used during schools hours
- ► Less people in schools
- ▶ Don't go over maximum capacity @ school
- More of a variety of classes offered in schools
- No more spending money on smart boards for Battlefield High School
- ► Under ground parking lot at battlefield
- ► School parking garages
- ➤ Stop charging for everything at school from printing at the library to student parking
- Organize breaks for school to be longer
- ► Less crowding in schools (more high schools)
- ► Students should not be allowed to be dropped off by their parents riding a bus is an option for them
- **▶** Paper
- ▶ Better choices and wider variety of school food
- ▶ Be able to go out to eat during lunch in high school
- ▶ Better school food
- ► Less health crazed food
- ► More locker space
- ▶ Better traffic patterns at school
- ► Larger buses or limited number of students per bus
- ► Recess or breaks in school besides lunch
- No artificial food for school lunches
- ► Longer lunches at school
- ► Healthier school food
- Cheaper school lunches
- ► More handicap space for ms miles





Schools and Education

- ► Raise standards for teachers and have them teach only their area of study
- ► Classes should be longer. That means more learning
- ► Increase teachers salary
- ► High school should be more structured like college the elementary school
- ▶ Better funding of printing and copying resources and employees
- ► A better traffic pattern at school
- ► High school students would do much better if the school started at least two hours later
- ► Traffic pattern on graduation drive and 15! A new exit should be added out of battlefield
- ► More holidays
- ▶ Build a school for only 9th graders so that the high school will consist of 10th, 11th, 12th
- ▶ Don't take taxes from minors since they have no say in elections
- ► Teens don't vote, they shouldn't pat taxes
- ► Taller buses
- ► Closer metro station
- ► Widen old Carolina
- ► Fix intersection of Linton hell and 55
- Quicker work on roads under construction
- ► Lower gas prices too many cops school rules are too strict better roads
- ► More lanes on heavily used roads
- ► Public transportation (county bus stops)

Taxation

Transportation



- ► Faster speed in Haymarket
- ▶ Widen RT 66 near the Gainesville exit
- Fix only roads that are really bad and not any others
- Roads need more room, and the pot holes need to be change/ fixed need more side walks
- ► Light at long park
- ► More public transportation
- ► Wider roads (15 and 55)
- ► Better traffic pattern
- ► Metro
- ▶ Better roads 66, 15, 55, 29, 28
- ► More roads
- ▶ Better traffic pattern to interstate 66 west
- ▶ Plan roadways in accordance to population increase
- ► Less traffic, different/ now routes
- ► Change traffic pattern at Battlefield
- ► Public transportation
- ► Slower speed limited on heath cot road
- ► Speed limit increase
- ► Better transportation patterns roads and more back ways
- ► Less traffic (less people or bigger roads)
- ▶ Better traffic patterns in /out of school for less congestion
- Access to D.C. by a train or public bus
- ► A better bus system, that is expanded outside Manassas
- ➤ Something has to be done about the light in Gainesville (near the railroad crossing)
- ► Traffic on RT 15 and old Carolina road is really horrible
- ► Less construction during rush hour







- ► Build roads before buildings
- ► Traffic problems are abundant in VA; It be nice to either widen roads or have a more efficient system of roads
- ► More roads/ new traffic patterns
- ▶ Widen 15
- ► Speed limits should be higher than 25 mph





Location: Board Chambers/McCoart

Strategic Category Rankings

	McCoart	
Categories	10/27/2007	Percent
Human Services	12	17%
Environment	11	16%
Parks and Recreation	9	13%
Transportation	7	10%
Development	6	9%
Planning	6	9%
Schools and Education	5	7%
Housing	4	6%
Immigration	4	6%
Technology	4	6%
Public Safety	1	1%
Governance/Decision Making	1	1%

Strategic Categories Identified Issues

Development

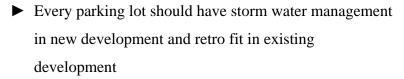
- ► A more walk-able community-goods and services

 Available close to residential
- ► Focus new growth on businesses and limit new houses
- ► Maintain parks
- ► Hold down development in west end of County
- ► Limit new development of houses
- ► Limit new home development
- ► Limit big box stores
- ► Focus growth-build up rather than continuing to sprawl out
- ► Less residential growth until we catch up with transportation and services
- ► New shopping areas are great, but something needs to be done about all the old shopping centers and empty space



Development

Appendix B: Community Meeting Data



- ► Board of supervisors less willing to rezone to build new projects (residential and commercial)
- ➤ Consider combining county libraries with school libraries-reduce developmental/facility cost and would improve services
- ► Fill in undeveloped land area before expanding out
- More sidewalks so that more of our children can walk to school
- ► Assist local farmers resist development
- ➤ Don't be afraid to go vertical in property development along route 1
- ▶ Become a state and national model for a collaborative process for workforce and business development
- ► The county should expand and continue encouraging new companies to come into Innovations etc. using good planning which limits impact on residents
- ► Bring in clean industry with high skilled jobs/pay
- Require developers to keep more trees and streams when they plane new communities
- ► Adopt recommendations of citizen's committee on RPA's- resource protection areas of the Chesapeake Bay Preservation Act
 - -map RPA's
 - -enforce RPAs
 - -educate landowners
- ▶ Don't cut down any more trees in Battlefield
- ► Clean up the Chesapeake Bay

Economic Development

Environment





- ► No more total clear cutting of trees when developing
- ► Require builders to do more water conservation
- ▶ Preserve more of our forest land for wildlife
- ► Our streams and rivers are much cleaner and healthier
- ► Land fill and recycling . Control what is co-mingled in dumpsters at landfill
- ▶ Become a state and national model or a "green" and sustainable county
- County should be a role model for "green" buildings schools, etc
- ► More natural water management-small "natural" spaces rather than fenced off drainage ditches
- ► Think green-save trees and open areas
- Preserve natural resources. Protect the watersheds and wetlands. Reduce run-off and pollutants entering streams
- ► More protection of the natural environment
- More programs to encourage businesses to clean up trash
- Preserve open space establish high goals for the county. Acquire land or development rights and place under conservation easement.
- Encourage business to use fewer plastic bags
- Recycling bins in every county building

Governance/Decision Making

- Assure that county employees who are within few tenths of a percent of a FTE classified as FTE to receive just benefits
- ► Channel 23 on demand
- ► Strategy 6 in current plan has not been met. We need to reinstate post -D programs and day reporting centers





- Governance/Decision Making
 Commit to the implementation of the vision perforce by the 2030 Future Commission
 - ▶ Position the county to benefit from the economic opportunities of BRAC
 - ► Value and support the military installations near our county
 - ► Improve public participation in local and county government
 - ► More parks
 - ► Increased efforts to involve citizens in budget process so there is more time and opportunity for citizen input
 - ► Add science and tech commission to advise board of supervising
 - ▶ Open channel 23 to organizations that are helping PWC in some way
 - ► Value the diversity of PWC
 - ► Make sure every job done in this county is given to PWC citizens with a living wage
 - ► Identify efficiencies being brought into current budget plan
 - ► Higher tax rate growing government. Services
 - ► Final decision on Strategic Plan allow public comment on final goals for 2009-12
 - ▶ Develop and promote a positive image of the county
 - School and parks joint development
 - ► Continue to seek citizen input
 - ► Whistle blower program to expose waste fraud or abuse





- Governance/Decision Making Return to a more balanced perspective in which all of the strategic goals receive regular review. This is to day that single-issue politics is currently destroying our community and needs to stop
 - ► Efficiency expert hired to investigate ways counts can use resources more efficiently
 - ▶ Do whatever is needed to retain quality staffers like Craig Gerhart, Melissa Peacor, Dave Tyeryar, Charlie Dean and others
 - Continue to acknowledge, recognize, reward excellence in the county
 staff efforts and staff results
 - ► Additional county wide festivals/parades to increase county-wide involvement
 - ► More public bus stops and locations
 - ► Increase expressions of appreciation for outstanding county employees, for example, those at the senior day program. (not many county programs has so many citizens singing their praise)
 - ► More community events
 - ► More green building practices required
 - ► Improve public parks and offer recreational opportunities to everyone including seniors and person's with disabilities
 - Make sure that green space is included in all developments
 - ► Interconnect all communication from all publication from county, HOA, neighbor hoods, non-profit helps, and wild life institutions
 - ► Rent assistance for low income seniors

Housing



- Need more affordable accessible housing designed for residents with disabilities
- ► A wider variety of new housing i.e.-smaller houses and apartments
- ► More affordable housing
- Revisit housing track force report regarding work force housing
- ► Look for ways county could save money and provide better services to aging by partnering with nursing students
- ► More focus on positive after-school activities for youth, especially junior and senior high scholars
- ► Plan ahead for senior citizens
- ► Provide more in-home care for seniors
- Support services for senior citizens
- ► Maintain Human Services; protect our children and those with disabilities
- Support prevention programs to keep at risk kids out of trouble
- ► Continue to provide after school activities for children
- ► Offer quality after school activities for middle and high school students such as theatre, 4H, etc.
- ▶ Dedicate more funding to Human Services to ensure people with develop mental disabilities and working poor have quality dental and medical care
- ► Support for in home senior care givers
- Promote volunteerism
- ▶ Write senior citizens back in to human services
- ► More emphasis on services for homeless population, especially those with mental health issues.
- ► Find a way to fund health care for every family

Human Services



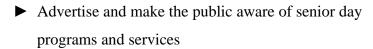
Human Services

- ► Bigger teen program to give teen's skills of all kinds and keep them active in their community
- ► Protection and care of vulnerable members of the county who can't speak for themselves for example the elderly
- ► Support and expand senior day programs
- Maintain County funds to day employment centers for graduates with disabilities
- ► Provide free counseling service to abuse victims
- ► Promote foster care and provide funding; educate the public on the need of foster care
- ► Continue mental health services to vulnerable children, adults, and those with chronic severe diagnosis
- More accessible and affordable child care in western area to include care for children into their teens with developmental disabilities
- ► Increase use of public/private ventures to improve services such as adult day care and preventing health care
- ➤ Don't forget that the" most vulnerable" are a responsibility of government
- ➤ Senior citizen in-home health care
- ▶ Baby wellness program: lactation consultant visit in hospital before and after birth
- ► Support senior citizens in their homes
- ➤ Start a teen organization to learn how government works and volunteer for government
- Retain human services in the mix of strategic goals
- ► Focus on retaining and expanding public/private partnership in delivery of human services
- ► Help lower income families who are unable to make ends meet with childcare
- ► Transportation handicapped and senior transport



Human Services

Appendix B: Community Meeting Data



- ► Ensure that basic human services to the truly needy come before non essential niceties
- ► More aging services like adult day care
- Respect and support all of our residents including immigrants
- ► Address the challenges of undocumented citizens in a non-divisive manner
- ► Education and environment to make sure legal immigrants do not feel discriminated against
- ► Large indoor rec. center- indoor soccer
- ► Greater investments in parks and trails
- ► Increase the amount of park land in the county park authority inventory goal-10% of county area 25 acres/1000 population
- ► Farm trust-give support to land owner who wants to protect land from development
- ► Move park bond projects forward quickly
- Dog parks
- ► Establish inter-connected trail system, and increase amount of trails. Improve trail planning so that space for trails is not lost to development
- Interconnected system of trails-from schools to parks to neighborhood to stores to libraries
- ► Add parks and recreation as a strategic category priority
- ► Improved foot and bike lanes on all public roads
- Dedicated funding source for parks operation and development
- More out door skate parks for older teens

Immigration

Parks and Recreation



Appendix B: Community Meeting Data

- ➤ Support partnerships to increase park land. Sliver Lake
 Park should be operated by Bull Run Mountains
 conservancy which will add another 200 + acres
- ► Gateway beautification
- ► Adult sports programs
- ► Increase bike paths, especially to schools, recreation centers etc. so people are encourage to ride more
- ► Explore partnership with HOA's to share privately owned recreation and trails with the public
- ► Interconnect green space (trails, parks, open space) to be able to bike, walk, jog to shopping, jobs, schools and recreation
- ► Increase funding to the park authority. Authorize more frequent bond referendum, for parks and land acquisition
- ► Open the county owned dove landing property to the public.
 - Make it a passive recreation area or park
- ► More money support for parks and recreation-less focus on programs that charge a fee-parks and recreation pays itself w/ quality of life
- ► Rain garden or land other storm water management for each home and business other lg. rain barrel
- ► Greater use of pervious surfaces drive ways & ways parking lots
- ▶ Develop a strategic redevelopment plan for the county
- ➤ Train citizens to assist public works in overseeing new developments-to catch environmental problems early
- ► Provide increase support and incentives to small business
- ► Adopt pervious surfaces instead of impervious surfaces for driveways and walkways
- ► Assure that the rural crescent continues to exist

Planning







- ▶ Preserve natural cultural + historic resources; Need process to identify + prioritize what should be saved; Need comprehensive county plan this
- ► Let citizens talk to developers after citizens time to give citizens opportunity to help planning committees
- ► New lake for recreation and water supply
- ► Keep the rural crescent
- ► Extend testing of water for chemicals
- ► Environment water shed; Clean rivers look at Occoquan river in drought
- ► Think before adding more asphalt
- ► Increased public safety
- Support personnel and equipment in hospitals, paramedics and ambulances
- ► More police on the streets
- ► Expand and support police service
- ► Have a comprehensive funded program for emergency preparedness and promote emergency planning
- Continue identifying and monitoring sex offenders (pedophiles)
- ► Continued emphasis on gang prevention
- Maintain fire and rescue and volunteer services with the County
- ► Enlarge libraries
- ► Increase and enlarge libraries in the County
- Get paid to go to school
- ► Improved school planning to decrease use of "temporary" class rooms.
- ► Diverse food in lunch always chicken
- Schools need better food- get better food from restaurants like dominoes once a week

Public Safety

Quality of Life

Schools and Education



Appendix B: Community Meeting Data

- ► Able to go out and eat for lunch for school
- ➤ Schools and county should provide our children with career information exploration and tryouts though grade, middle and high schools
- Develop of redevelop
 a technology (non collegiate) education option in high schools
- ► Less traffic
 less overcrowding of schools
- ► Improve educational resources
- ► Decrease school size
- ► More vocational options for students
- ► Increased efforts to bring nursing education to PWC to address nursing shortage, possibly partnering with high schools to interest students in this career choice
- ► Provide evening classes for English
- Support and be involved with the growth of community colleges
- ► Provide more dual enrollment
- ► Support/fund distance learning
- Find innovative ways to provide college scholarships for needy students
- ► Build trailers and put the freshmen's there
- We have a seamless connection between our high schools and our county post-secondary institutions
- Begin deportation of illegal immigrants to open up jobs for the unemployed citizens and for high school and college kids.
- ► Up grade internet by 10X faster

Taxation

Technology



Technology

Transportation

- ➤ Better use of technology to innovatively provide community information to a public that only thinks about the grind of the daily commute.
- ► Public Wi-Fi hotspots
- ▶ Bus lines up RT 234 from Dumfries to Manassas
- ► Metro service to PWC
- ► Connection of recreation to other basic services
- ► VRE to Nokesville
- ► More telecommuting
- Drivers respect speed limits plus do not drive aggressively
- ► Eliminate/prevent pay-as -you-go highways/roads
- ► Commuter parking by using space during the day in recreation fields and fire house
- ► Need smarter transportation plan in a shorter time for residents with disabilities
- Expand the metro to Haymarket or further west
- ► New commuter lots built up rather than spreading out
- ► Improve traffic (i.e. expand roads)
- ► Improve public transportation including public buses
- ► Have transportation planning focus more on mass transit and maximized carrying capacity of HOV lanes...might be the time to go back to HOV-4
- ► Improved mass/public transportation w/ tie-in to greater metro area
- ► Change the speeding laws back to how they were
- ► More connections in secondary roads-so we don't all have to go on RT 1 or 95





Transportation

- ► Need to enhance communication option-increasing VRS Sorenson for hearing impaired users. Cost effectiveness option vs. interpreting services
- ► Provide better transportation for disabled





Location: Forest Park High School Adult Youth

Strategic Category Rankings

	Forest Park	
Categories	10/31/2007	Percent
Human Services	11	28%
Environment	8	20%
Parks and Recreation	7	18%
Public Safety	4	10%
Planning	2	5%
Schools and Education	2	5%
Transportation	2	5%
Governance/Decision Making	2	5%
Housing	1	3%
Economic Development	1	3%

Strategic Categories Identified Issues

Economic Development

- ► More parks and open space
- ► Business development open with high paying jobs
- ► Increase white collar business

Environment

- ► More trees planted in our parks
- ► Open space/ green infrastructure
- ► Complete and publish county wide stream assessments
- ► Flood plain protection
- ► Increased penalties for clearing conservation areas
- Support champion tree program
- ► Wetland protection
- ► More stream restoration projects
- ▶ Protection for rare plant communities
- ► Presentation of specimen trees
- ► Better and more stringent storm water management policies
- ► Increased penalties for erosion and seed imitation rules
- ► Environmental protection





Environment

- Protection of land upper reaches of drinking water supply watersheds
- ► Conservation of environment features. i.e. land acquits
- Incentives for low impact development

Governance/Decision Making

- ► Our community needs to be brought together/ not divided
- Increased public access to public documents and information
- ► Home safety programs in schools-early
- ► Better county website-(more user friendly)
- Ability to maintain talented county staff with pay and other benefits
- ► Responsive supervisors and county staff
- ► More than 3 minutes to speak at a public hearing

► Affordable housing

- ► Variety of housing types and options
- ► Affordable housing

Human Services

Housing

- ► Employment service through dept of rehabilitative services, and therapy programs as well as transitional housing
- ► Services for people with disabilities
- More support for PWC community services programs.
 Board such as prevention of underage alcohol consumption, jail diversion projects, counseling
- ► Employment center for immigrants (legal)
- ► Plan for our aging population it increase

Parks and Recreation

- ► Public access to Lake Manassas
- Sidewalks and bike paths on major secondary roads
- ► Non-motorized transportation opportunities such as trails and bike path
- ► Trails and bikeways to connect communities
- ► Two additional public access points to Potomac River





Parks and Recreation

- ► One additional public access point to Occoquan reservoir
- More public swimming pools and gymnasium facilities
- Passive use parks
- More historical preservation like Bristow Battlefield
- ► Increase park authority purview to include natural and historic resource steward ship
- ► Open space/ green infrastructure
- Increase amount of general fund allocated to park authority
- Increased buffer requirements
- ► Online publication of rezoning, applications at time county accepts app.
- ► Open space/ green infrastructure
- Encourage and promote public art
- ► Increase spacing requirements between housing for safety reasons
- Maintain rural crescent
- ► Better use of resources
- Emphasis on interlace connections
- ► Focus on public spaces
- ► Hospital emergency; Room processing needs to be more timely
- ► Gang control
- Better pay and benefits for public safety
- Public safety programs
- Home sprinklers
- ► No fee-for-service for fire/ rescue services
- Expand AED program
- Increased support for the gang task force (PD)

Schools and Education

More walk-to school opportunities for children

Planning

Public Safety





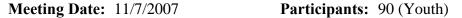
Schools and Education

- ► Smaller classes for a better teacher : students ratio
- ► Fire / EMS programs in schools
- ► Better and safer schools
- ► Build smaller schools
- ► Higher pay for school teachers
- ► Outstanding education system with good pay for teachers

Transportation

- ► Street lighting improvements
- ► Bike ways along roads
- ► More lighted cross-walks
- ► Covered and lighted bus stops
- ► Roads designed to accommodate emergency response vehicles
- ► More side walks
- ► "River Road Fairfax to Stafford"
- ► Increased access for those with special needs (wheel chairs, walkers, etc)
- ► More sidewalks for pry/ sec roads





Location: Potomac High School

Strategic Category Rankings

	Potomac	
Categories	11/7/2007	Percent
Schools and Education	90	20%
Parks and Recreation	59	13%
Transportation	54	12%
Housing	54	12%
Economic Development	48	11%
Environment	32	7%
Taxation	30	7%
Immigration	23	5%
Health	16	4%
Public Safety	15	3%
Community Development	13	3%
Human Services	11	2%
Development	5	1%

Strategic Categories Identified Issues

Development

- ► Less construction going on
- ➤ Stop urban sprawl. Stop the development of houses that are 10 feet apart from each other document
- ► More development for youth, to separate bad 4 good
- ► Slow down development
- ► Stop making to many houses
- ► Less houses and more woods
- ► Lower price of living in PWC
 - -housing
 - -transportation
 - -cost
- ► Redeveloping and fixing the poor housing and scummy environment near Featherstone Road. Shopping centers and stores should be nice and clean not dirty and embarrassing





- ► More parking spots for neighborhoods that need them
- ► Stop over building to control over crowding and traffic
- ► Stop building houses
- ► So many new homes, nowhere near enough new schools
- ► Stop the construction
- ► Cut back on PWC developing
- ► Stop building houses:

The prices of houses and for living is rising

There are barely any tress left

More traffic

Schools are becoming over crowded

- ► Not as many new housing developments
- Reduce home development
- ► I wanted to open a dog park for my gold award for girl scouts but was told dogs parks are not allowed in PWC. Why not? I want a local dog park
- ► More street lights
- ► Have more internships for aspiring job professions
- ► They should have better salaries and working hours for teenage workers
- ► Have better jobs for teenagers
- ▶ Better job opportunities, for age groups 17-21
- Raise the hours of teen working and no more minimum wages
- ► Increase jobs selections
- Change minimum wage
- ► Have jobs that is dedicated or for teenagers only to make working safer in our parents point of view
- ► A Sonic restaurant in Woodbridge

Economic Development





Economic Development

- ➤ A lot of jobs are very needing of hours from HS students, I want a job that I still have time for a social life! More part time jobs opportunities.
- ► More jobs opportunities for 1st time workers
- ► Make jobs for teens, such as at the mall. Instead of being 18 or 17 we could be 15 or 16
- ➤ Work age lowered so we can work without permit in some stores
- ▶ Build a Bass Pro shop so people in the area who like to hunt, fish and shoot can get supplies and have a safe controlled place to do their activities
- ► More job opportunities for people under 17
- ► Raise salary of jobs or lower housing cost
- ► More reasonable jobs for teens in schools
- ► More jobs for teens like industrial jobs
- ► Offer better jobs for teenagers
- ➤ Restaurants should be non-smoking. Second hand smoke is bad for people and the environment
- ► Have more restaurant for family's to eat at. (Panera bread, and other places to eat at for lunch)
- ► Better trash care
- ► More environmental awareness and actions to stop pollution
- ► Rules against pollution
- ► Stop cutting trees!
- ► Pollution! Potomac river is disgusting. Is there a way to clean it up?
- ► Clean up the environment e.g. Neabsco Creek

 It's messy and killing all the animals. I could walk across

 Neabsco without getting wet sometimes.

Environment



Environment

Appendix B: Community Meeting Data



- ► Focus on organic food and just more healthy food especially for kids in school
- ► Pay to reserve trees to keep trees
- ► Parks with protected lands
- ➤ Stop cutting down all of the forests. It's raising tempters, messing up soil quality/ the nitrogen cycle, and destroying animals habitats
- ► More free clinics for possible pregnant girls and people with STD's
- ► Free healthcare
- ► More hospitals
- ► Free abortion
- ► Legalize marijuana
- ► More free clinics because not everybody has money
- ► More free clinics for those who can't afford a normal hospital
- ► There should be more community clinics
- ► Man I wish this place was more of a city, with tall buildings and restaurants and entertainment concerts etc.
- ► Cheaper housing
- ► Lower housing rates
- Cheaper apartments
- ► Lower payments on housing. House cost too much
- ► I want less mortgage payments
- ► More shelters for the homeless
- ► Provide a better programs that gives benefits to the property of family with low income
- ► Reduce poverty by providing the needs or more
- ► Less immigration laws! I love immigrants!
- ► Tougher immigration laws. Get rid of illegal's
- ► Leave illegal immigrants alone

Health

Housing

Human Services

Immigration



- ▶ Prince William County needs to stop trying to weave out illegal immigrants because they more or less help the economy
- ► More protection against illegal immigration. The people who pay taxes should have more rights than those who don't.
- ► Less restriction on immigration
- ► Illegal immigration should be banned. People that are illegal immigrants should be fined and deported immediately
- ► Stop illegal immigration
- ► Illegal immigrants should not be allowed to be here!
- ► More immigration rule
- ► Develop teenage activities
- ► More activities for youth
- ► I would like to see more crosswalks at intersections
- ► More money for sports
- ► Have more parks
- ► More local attractions in the area (i.e. movie theater, mini golf)
- ► Recreation center for Dumfries
- ► More parks/pools for community
- ► Some where kids can hang out
- ► A safe place for children to hang out
- More playgrounds
- There should be a recreation center just for teenagers and other young adults. This location could be a place where friends can hang out or do homework together. computer, food and fun
- ► Teenage clubs or hangout spots. Where we could dance, talk, eat and play video games for a low cost.

Parks and Recreation



- ► I would like to see more neighborhood parks
- ► Let's have some cultural facilities like playhouses and theaters and so forth. We can put them next to parks.
- ► More activities fro teens
- ► More money track
- ► Let's have parks. There aren't enough places for people to relax in nature with the trees (which are all getting cut down)
- ► A café or something for teens to hangout other than mall. A spot specifically for teens and friends.
- ► Make a local hall so that way prom can be held there.
- ► Teen activities
- ▶ When a person turns the age of 18, and has received good grades throughout school, they should receive a car, or something equivalent
- More parks and recreational facilities
- ► Clubs for teens
- ▶ Building of parks, improving of roads
- ► More places for teenagers to hang out
- Hanging out areas for various communities
- ► Have better parks, bigger fields
- ► Lower movie tickets prices
- ► More club sports and better leagues
- ► I'd like more parks in Prince William County
- ► More attractions and activities in Prince William County
- ► Recreation center for teens
- ► Let's have a boy's volleyball team. I hate this segregation. Title 9 sucks
- ► Don't tear down Old Dominion speedway.



- ➤ More places to spend free time: Parks, more malls, stores, shopping centers with necessities like clothes, shoes, and food, recreation centers, skating rinks, more theaters, bowling allies, places for family fun
- ► More centers for activities: a place to play sports such as bowling, swimming basketball, tennis skating, volley ball, running
- We need a skating ring in Dumfries and more clothing stores
- ► More recreational areas like a basketball court or a field
- ► More IHOP establishments
- ➤ We need a free Center where every kid can go to have fun and enjoy themselves with no trouble
- ► More money going to after school activities
- ► Museums
- ► Teens center for 12 and older for education and fun in Dumfries, Woodbridge
- ➤ One center meant to host school events like Prom at an affordable price.
- ► I would like to see a sidewalk down Panther Pride drive
- More parks and recreational facilities in Dumfries and Woodbridge
- ► More activities for people under the age of 25
- ► More dog/pet parks for owners to take them to play
- ► Amusement parks or pro-team in the area
- ► Put up a nightclub
- ► A recreation center for Dumfries and Woodbridge
- ► More clubs for kids
- Veterans park should be renovated including the skate park





Appendix B: Community Meeting Data



- ► More places for teens to just hang out
- ► Guys volleyball team
- ► There should be enough recreational centers
- ► More places for teenagers to stay out of trouble like teen clubs and so on.
- We need a recreation center for Woodbridge or Dumfries in our area.
- ► More paths for walkers

Public Safety

- ► Take away the curfew it makes no sense. If your over 16 you can stay out as long as you want
- ► Legal drinking age lowered to 16 years
- ► Harsher punishments for criminals
- ► Speeding tickets should be reduce
- ► Harsher penalties for sex offenders
- ► Have better police officers
- ► Less police hovering youth about curfew
- ► Increase the speed limit on major roads and highways
- ► Change speed limits on I-95 and route 1
- More police officers in school system
- ► No curfew for teens over or at the age of 17
- Stricter drug control
- ► Abusive driver fee either remove on extended to out of state driver
- ► Increase public safety
- ► Stop the curfew
- Curfew should be later or removed

Schools and Education

- ► More power to the students in a school.
- Newer appliances for schools (computers, desks)
- ► More time for lunch
- ► Change the name back to Four Year Trail
- ► Rebuild Potomac senior high school



- Put mental detectors in schools and give drug test monthly
- No longer censor TV everything should be like HBO, tell my congressman boo yaa
- ► ESOL student should be put in the class with less students -teachers ratio
- ► Better school/lunch food; Lunch much longer
- Money should be focused on qualified teachers with master degrees
- ▶ Our county needs to reduce the prices of lunch at school
- ▶ Better school lunches, stop serving chicken everyday
- ► More money for the wrestling club
- ► More school, less houses being built
- ► Have better food in schools
- ► I would like to have schools start at a later time that way kids could have 8-10 hours of sleep instead of 5-7
- ▶ Better and faster computers for schools
- ► Less dress code
- ► Better school food
- ► Change the lunch menu
- ▶ Obtainable scholarships not entirely focused on ethnicity
- ► Less expensive to get into collages
- ➤ There should be a better and more affected ways for us to go to collage
- ► Get rid of SOL's for good! Test don't prove anything because we learn differently
- Students get free lap tops so you don't use so much paper
- College should be cheaper for those that really can't afford it





- ► Reduce cost of living and education.
 - Lunch prices for school are too high for food that is not worth more than \$2.
 - Prices for housing are too high.
 - We need more buses for after school activities
- ► Teachers not voicing their political views to class or talk bad about the press or other officials (military)
- ► PWCS help student get into college more
- ► Papers for school should be cut in half. We need trees to breathe and using all paper we use in schools is ridiculous
- ► Colleges to be less expensive
- ► Less expensive college tuition and better methods to pay for college
- Scholarships not only for academic and sports and more scholarships on schools
- ► Scholarship to college
- ► Start school later sleep a little longer
- ► They should have more funding for school athletics
- ► Better technology for schools
- Making schools bigger
- ► Give us free laptops, which will be collected when school year is over and redistributes when school reopens
- ► Go to a 10-point grading scale in all schools
- ► Pay for the cost of being a senior
- ► Making new schools for more kids
- ► Decrease the costs of senior expenses
- Add more technology to the schools such as computer in class rooms



Schools and Education

- School bathrooms are in desperate need of remodeling.
 Graffiti on the stalls, doors that do not lock
- ► With extra funding education can be improved
- ► Make Potomac senior high school track, football field and basketball court bigger than what is
- ► More financial aid for college
- ► A bigger Potomac high school
- ► More drug test during school
- Longer spring and Christmas break
- ➤ Reduce the amount of test given to students and make summer school prices cheaper
- ▶ Place better textbooks in school system
- ► Put a nursery for young women who are pregnant so they could stay in school and graduate
- ► More money for school
- ▶ Better schools, better bathrooms if not that but unstable bathrooms
- ► Have better Art classes
- ► School lunch should be better! Stop serving so much chicken and broaden the horizon!
- ► More vocational school opportunity
- ► Grading system less harsh
- ► More money for school refurbishments or touch ops, (newer bathrooms, better food)
- ► More drug and alcohol test should be used in school to stop distractions and bad learning environments
- ► More qualified teachers to teach in the schools
- ► Nicer nurse and teachers
- ▶ Better school activities and make them longer
- ► Equal opportunities, no matter what race.



- ➤ Switch to air dry machines for bathrooms instead of paper towel! ECO-friendly and less expensive
- ► Less testing in school and more group work
- ➤ Year round schooling in a quarter
 Off 2 weeks, in a quarter
- ► Change the name of "Panther Pride Drive" back to "Four Year Trail"
- ► Change the school lunch
- ► College prep coarse at school. A coarse where seniors get help on applying to college
- ▶ People who truly don't want to come to school, shouldn't be forced to. Wasting the time of those who want to learn isn't right /fair
- ► More money for school
- ► More buses for school transportation
- More funding for school activities and resources for sports. More emphasis on student-athlete.
- ► Lessen political views in class
- ► No nurseries in schools
- We should be able to pray in school. Doesn't matter what religion you are.
- ► No political views in class
- ► Cheaper summer school or free if possible
- Music and phones allowed in schools
- No more summer school
- ▶ Better restrooms in schools and public place. Better hygienic method should be implied
- ► No more crispy chicken
- Better restrooms and less students at a certain school.
 Too many schools are over populated
- ► Eliminate the research paper





- ▶ Better choices of literature for English
- ► Eliminate parking passes to schools
- ► More school buses use for every day use for after school activities especially one that will stay late
- ► More money for school funds
- Better programs for students with learning disability
- Better food choices at schools
- ► Off campus lunch
- ► More field trips
- ► Cheaper summer school classes
- ► Easier grading scale
- ► More funding for music programs in schools
- ► Eliminate parking permits
- ► More money for school events (prom, Senior trip)
- ► Change the name of our street back to Four Year Trail, or at least find a better name than Panther Pride Drive
- ► A limit on the amount of homework teachers can give students
- ► Let students be able to eat off campus for lunch
- ► There should be more scholarships given to schools for people with average grades or less money to be paid
- Less crowding in school hall ways
- ► Eliminate the research paper since PWC is the only county that probably writes it in the whole United States
- ➤ Stop selling weapons! And more drugs searches in school and metal detectors
- ➤ We should be allowed to listen to music during test time. Some people test better with noise in their ear.
- ► School lunch needs to be up graded





- ➤ SOL's are very useless, trust me! After being in school for a whole year, why should one "external" exam, SOL determine if you graduate or not? I haven't failed any personally but if seems other have problem passing on their own
- ► Spread county funds evenly among schools
- ► A class for animations
- Bring back Potomac senior high schools gymnastic programs
- ► Less Mexicans
- ► A class to help students get ready for college
- ▶ Distribution of money more equitably distributed among schools.
- ▶ Better bus system; which includes more after school activity buses and in the morning so kids can actually sit two to seat.
- ► Fix over-crowding in schools
- ► Have buses come at different times to school there want be no traffic in the morning on the road
- New text books; Eliminate research paper, take away pluses for ex. B+, Create more spaces in schools, fix schools budget plans, more on bathrooms less on cafeteria trays
- More school equipment and supplies
 More teachers
 Less taxes gas
- ► I don't want to be bombarded by people with booklets and info. Papers when I go to vote





Schools and Education

- ► More funding for high school/middle school and music programs
 - Especially promoting music in elementary school.
- ► Be less strict about school dress code
- ► Bigger schools
- ► Improve health of schools: bathrooms
- ► Change the name back to Four Year Trail
- ▶ Better funding for music in elementary school marching band
- ► People will not mind paying more for better quality school food; I mean really
 - P.S. thanks for the vegetarian options but they're lame
- ► Allow students to have hats in school.
- ► More drug tests and weapon check
- ► More school security around school campuses
- ► Add more school sports such as getting gymnastics back at Potomac Senior High School
- ▶ 10 point grading system
- ► Eliminate County stickers
- ► Lower the cost of living; eliminate the research paper
- ► Lower taxes on homes
- ► Don't have to pay taxes
- ► Get rid of the requirement of a emissions test to renew your car
- ► Give each sport the same amount of money to buy what they need
- ► Reduce the taxes paid on cars and other vehicles; decrease the taxes been paid in general
- ► Eliminate taxes on clothes
- ► Increase minimum wage

Taxation



Taxation

Transportation

- ► Lower taxes
- ► Lower tax; rid of the tourist tax
- ► Eliminate the county sticker, just send a tax bill
- ► A ramp to I-95 on Cardinal
- Pay for gas so it can be cheaper for people with a less of a higher income
- ► Better Public Transportation
- ▶ Better and smoother roads
- ► More traffic lanes to eliminate back-ups
- Raise speed limit on Cardinal drive
- Raise speed limit on Rippon
- ► More stops for the buses. So I don't have to walk 10min just to take the bus to the mall or work
- Road extensions
 - Rt. 1 is always jammed when we get out of school and during rush hour
- ► Public transportation more efficient
- ► More public bus stops and locations
- ► There should be more routes to certain areas that are overcrowded with traffic
- ► More Lanes on Rt. 1: It will reduce traffic
- ► I think we should have more traffic lights because now more and more houses are getting build and more population, so its better for us to have more traffic lights in our area.
- ► Wider highways to alleviate the traffic on I-95
- Wide roads and more lanes
- ► We nee to have a subway that connects to DC
- Specific areas for buses to stop so cars around the bus don't have to stop
- ► Less gas expensive







- ➤ Road expansion on Rt. 1 or fixing the light at the fourway intersection near cardinal
- ► Side walk down Panther Pride Dr
- ► Traffic stop lights need to be shortened
- ► Have better road, make more so we won't have traffic
- ► Lower gas payments for cars
- ▶ Rt. 1 Can anything be done to improve flow?
- Better transportation system;More bus stops so kids can get to work
- ► We need more HOV lanes
- Expand the metro train and bus
- ► All performance parts should be legal on cars
- ► Cheaper gas
- ► The buses needs to come faster (especially on Saturdays)
- ▶ Better public transportation
- ► Gas price less
- ► Car tinting should be eliminate
- ► Make the gas prices more less for people
- Bus transportation facilities should reach everywhere
- ► Improve roads, to decrease traffic
- ► More public transportation
- More and frequent bus stops around the county
- ► Repave the roads and fix pot holes
- ► There should be easier ways to get to local areas other than buses. Such as trolleys, like in San Francisco
- ► Left turning light, needs to be held longer
- ► Raise limit on Rippon Blvd. 30 mph? 25 mph?
- ▶ Different types of HOV
 - 3 people lane
 - 4 people lane
 - 5 + people lane







- ► Better T\transportation Have better transportation a better way to get to point a to point b
- ▶ Widen Rt. 1
- ➤ To much over -development causes to much traffic! The house prices are even dropping because they were to expensive to buy in this area in the first place. Cost of living (house) is to expensive
- ► Car modifications should not be limited
- ► Take away traffic light cameras





Meeting Date: 11/14/200 Participants: 25 (Youth)

Location: Forest Park High School

Strategic Category Rankings

	Forest Pa	Forest Park	
Categories	11/14/2007	Percent	
Environment	35	31%	
Transportation	27	24%	
Immigration	15	13%	
Development	15	13%	
Parks and Recreation	9	8%	
Arts and Culture	8	7%	
Economic Development	2	2%	
Schools and Education	1	1%	
Public Safety	1	1%	

Strategic Categories Identified Issues

Arts and Culture

- ► Make murals on sides of buildings
- ► More music venues
- ► Cultural opportunities (i.e.: independent music venues, coffee shops, cafes) consolidated in a small area for easy public access and enjoyment

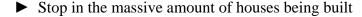
Development

- Make new developments space out their houses because they look stupid with three feet between the houses and no trees
- ► Less development of housing divisions; More focus on current beautification, Less destruction of historical building
- ► Less congestion/stop building more house
- ► Less congestion/stop building more houses
- ► Improve county's image
- ▶ Build high schools higher instead of outward use less land
- ► Town center. No strip malls. Nice old town feel.
- ► Less housing developments
- ► No more house development, stop population growth



Development

Appendix B: Community Meeting Data



- ► No more overcrowded planned developments
- ► Growth Control. I really don't want our county to continue to grow at the rate it is
- ➤ Sidewalks on both sides of the street
- ➤ Start replanting trees cut down by the developershabitat restoration
- ► Have stations to fulfill the fuel needs of "green" carshydrogen powered and electric
- ► No strip malls
- ► Job opportunities for college students staying nearby i.e.: George Mason, Nova, etc
- ► More environmental awareness
- ► Water conservation
- ► Improve system of paying top garbage pickup
- ► Environmentally friendly cars
- ► Funding for alternative fuel source research
- ► Solar panels on county building and schools
- ► Less trees cut down for development
- Start recycling programs in public schools and county building
- ► Plant plants on the roads of public building to cut down heating and AC costs
- ► Implement solar energy in public building
 - -schools
 - -educational buildings
 - -other public areas
 - -water saving toilets installed
- Make building greener set an example for other counties in Virginia

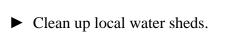
Economic Development

Environment



Environment

Appendix B: Community Meeting Data



Ex: Montclair Lake and Locust Shade park

- ► Improve environment
- ► Having limits on where builders can build and make sure they are taking every measure to help save the trees they cut down
- ► Find ways to conserve energy and water
- ► Provide recycling to all communities through taxes
- ► More water supply (drought left us shy of 86 days left of our water)
- ► Cleaner water in Potomac, Montclair Lake, etc.
- ► Force developers to grow a tree everyone they cut down
- ► Clean up the Chesapeake Bay, less focus on development and putting more money towards our environment

i.e. cleaning our neighborhoods, no longer using gas to heat huge houses use electric instead, plant trees to replace the ones we tear down

- ► Provide recycling bins for schools
- ► Recycling programs and benefits participating
- ► Improve environment stop clear cutting.
- ► More parks less houses
- ► Pollution clean up, Habitat restoration, clean Chesapeake Bay watershed, money towards environmental programs
- Crack down on illegal immigration-no license no job
- ► Make it harder for illegal to get jobs giving citizens opportunities in the county
- ► Identify illegal immigrants and those who are hiring them

Immigration





Immigration

Parks and Recreation

▶ Provide English coarse for new immigrants. If you want people to speak English they need the opportunity to learn it

- ► No rights for illegal immigrants
- ► Stricter limits on illegal immigration

► More community area-less strip malls

- ► Fund club sports in schools, especially involving water sports like swimming and crew
- ► More public parks and update existing parks
- ► Sense of community. More community events, parties, services
- ► More recreational areas
- ▶ Bring back small local shopping, less bag chain shopping and strip malls
- ► Youth recreation opportunities, increase accessibility
- ► Build public parks. Less housing developments
- ▶ Put in more traffic circles instead of stop lights to cut down on congestion
- ► Raise the speed limit (i.e. RT 1 and Waterway DR.)

Schools and Education

Public Safety

- ► Better school books
- ► Funding for college text books; They're too expensive
- ► More park development with public access
- ► Use land to build a teen club/ activity center
- ► More jobs from government employees
- ► Free college tuition for all in state residents
- ► Easy access to scholarships information
- ► Enforce recycling in school and county owned buildings
- ► New textbooks for students (regularly-every 5 years)
- ► More creative public education less structured school system focus more on individual ideas



Appendix B: Community Meeting Data

- ▶ Better food in schools (better for you, better tasting and lower price)
- ► Build more, larger high schools
- ► Increased funding to television production and communication programs in high school and extra circular venues
- ► More money to lower income area schools; Schools that don't have many volunteers/donations
- Regular and frequent updated text books
- ► Get rid of no child left behind
- Give money specifically to relieve national debt
- ► Metro to DC from here
- ▶ Build a metro to go to DC
- ► Improve roadways (handle heavier traffic better, need less maintained)
- ► More public transportation
- ► Less transportation development
- Metro system here to PWC
- ► Tax incentives for eco-friendly cars
- ► Continue Benita Fitzgerald though 234
- Widen roads, such as Minnieville
- More easy to access public transportation
- ▶ Build roads right so that we don't have to repave them or rebuild them every other year; Traffic is terrible
- ► Metro to DC
- Wider roads for better traffic control
- Metro going from here straight to DC
- ► Easier access to public transportation
- ► Allow the metro to come from PWC to Washington on DC

Taxation

Transportation



Transportation

- ► Easier access/more stops of buses within and connecting subdivisions/shopping center etc.
- ► Bring metro lines to PWC with multiple stops
- ▶ Better roads (quicker repair at pot holes etc)
 Addition to back roads (i.e. RT 1)
 Easier access to Triangle from Montclair/Woodbridge
- ► A way to reduce traffic on the Eastern side of the county
- ► Less congestion on the roads
- ► More DMV officers
- ► Encourage commuting make resources available such as metro for commute to Washington DC
- ▶ Widen Minnieville road on the other side of Cardinal
- ▶ Bring HOV lanes father south
- ► Extend metro south, add local bus routes that stop on Montclair, Dale City, Ashland, Winding Creek, etc. and travel to Potomac Mills and Springfield metro and PRTC
- ► Money for transportation-Finish road projects
- ▶ Put a time limit on road construction, and if builders go over lessen their pay
- ► Put actual planning into road building; A lot of roads seem poorly built

Appendix C: Internet Survey 'Other' Entries

The web-base survey allowed for 'other' entries outside the parameters of the Future Commissions draft identified categories. These entries are listed below and the category the author felt they belonged. Two additional categories were added with the 'other' options and those are community development and immigration.

Subjective Category*	Entry
Community Development	Image of Community
Community Development	Noise Control
Community Development	Replace McCoart Administration Building
Housing	Affordable Housing
Housing	Emergency shelter and transitional housing
Human Services	Senior Services
Human Services	Services for Disabled and Mentally Challenged
Immigration	Get rid of All illegal immigrants
Immigration	Illegal aliens in the county
Immigration	Illegal immigration
Immigration	Illegal immigration
Immigration	Illegal Immigration
Immigration	Immigration
Immigration	Immigration
Immigration	Immigration hysteria giving PWC anti-business rep.
Immigration	To pass and enforce laws against illegal immigration
Local Governance	Assist in appealing law of abusive tax fees
Local Governance	Development of an integrated PWC community
Local Governance	Reduce county spending in all departments
Local Governance	Reduce school spending by 20%
Physical, Natural, Cultural	
Resources	Center for Appreciation of African-Americans
Public Safety	County owned Fire Stations / more Police Stations
Public Safety	County owned Fire Stations / Fire Trucks
Public Safety	Medical services like Potomac Health
Public Safety	Move Police Stations
Recreation	Interconnected trail system throughout cty
Recreation	More dog parks
Recreation	Off-leash dog parks, PWC only No. VA
Recreation	Passive Recreation - Trails, Open Space
Transportation	Public transportation
Transportation	Reduce traffic

^{*}The author alone made the decision on where the entries belonged.

Appendix D: 2007 Citizen Survey's Goal Rankings



During the month of May through July 2007, county residents were randomly selected to participate in Prince William County's citizen survey. Part of the survey asked residents to rank order various board Strategic Planning goals. The following represents the rank order of those goals' percentages rated 'very important'.

Goal Description	% Indicating 'Very Important'
County safe from crime	90.9
Improve county's road network	84.0
Improve quality of public education	83.6
Prevent fire and medical emergencies	81.8
Maintain/Improve county's environment quality	72.8
More higher-paying jobs to county	72.6
Expand services for elderly	67.3
Make sure tax rates don't go up	65.9
Better public transportation	64.0
Affordable housing	59.1
Meeting basic needs of low income residents	55.9
Promoting economic development	55.0
Emphasize prevention and self-sufficient in human services	52.9
Address new residential development	52.6
Expanding regional cooperation	52.1
Increase use of technology for convenience	51.5
Encouraging racial/cultural diversity	51.3
Expand county's revenue	50.9
Job training and placement programs	48.5
Expanding services for homeless	48.1
Improving parks and recreation facilities	46.7
Expanding child care services	43.4
Expand drug/alcohol treatment programs	41.5
Rely more on fees to pay for county services	35.0



Plan

The following excerpts were comments made from residents via e-mail to the Strategic Plan coordinator during the period of October 1st through November 1, 2007. To respect the resident's privacy, the names are not shown in this presentation. The comments are presented as they were received.

Resident 1

Main topics: 1) Development and 2) Illegal Immigration

"Thank you for your invitation to attend a meeting to discuss the Strategic Plan for the county. I attended something like this many years ago and, believe me when I say that the county doesn't look anything like what we envisioned back then. So I don't see any reason to attend another meeting. Our quality of life has become diminished by all this development and the illegal immigrant population. We can hardly get around-I feel as though I am in a truck parade every time I go up US#1. The only reason we stay is because of our friends and doctors, otherwise we would be out of here. I just wanted you to know this since I won't be a meeting to express myself."

Resident 2

Main topics: 1) Transportation (VRE)

"Am a new resident of the county and thought it was great the county Strategic Plan is being updated. I was very happy to see VRE expansion addressed in transportation strategy #2. People will use the train if they can get to it easily and it runs consistently.

Suspect you can mention VRE again briefly in transportation strategy #6 to reinforce the point. Improvements and extension to VRE will get more drivers off the road and increase the return to taxpayers by making commuting by train easier and closer.

With the amount development west of Manassas, current road improvements will only provide temporary relief to drivers during commute time windows. We selected our home in the county at least in part because of the VRE, and if the end of the line pushed farther west to Gainesville or Haymarket, I will be on the road at least 50% less for my commute to the nearest train station."

Resident 3

Main topics: 1) Transportation (Omni Link)

"As a member of the community and A PWC employee and with my work at the local homeless shelter SERVE it has come to my attention that the local bus service in currently inadequate in serving the needs of consumers that have late appointments here at the CSB and getting to and from SERVE.

Many of the consumers at SERVE are in the process of getting their lives back to normal, which means getting to employment and other appointments. There are so many occasions that I am aware of that consumers have had to deny employment opportunities due to lack of adequate public transportation.





The last bus run by the CSB going to the Manassas Mall at 7:47pm we are open until 9pm to serve clients with late appointments and service to and from SERVE only runs three times a week two times a day."

There exists a need for more service with direct stops at the CSB and at SERVE, as the county grows so will the need for adequate public transportation."

Resident 4

Main topics: 1) Economic Development, 2) Global Warning Impacts, 3) Planning, and

4) Transportation

"The following items should be in the plan and are not:

- 1. Business Development along I-95, PW Parkway, Minnieville, Smoketown.
- 2. Encourage the building of ten story or large office complexes that can support mid size business
- 3. Start planing for and obtaining land to replace land to be lost with Global warming and to support the probable re-route of Route 1 and some of I-95, and the relocation of Dumfries, Quantico, and Occoquan, and Veteran's and Locust Shade Parks.
- 4. Promote relocation of Federal Government to less flood prone areas as DC.
- 5. Plan for the air port to replace Regan National when it floods.
- 6. Planing for the re-route of the CSX and VRE lines especially near Cheery Hill
- 7. Planning for programs to stop building in areas that will flood in the next xx years. set time tables.
- 8. Develop a commission and commence information gathering on the effects and how the County will cope with it, of Global Warming.
- 9. Push to have Ft. Belvoir and Quantico main structures move west of I-95 and plan for accomodating it.
- 10. Don't ask for money for I-95 HOV/HOT lines until Metro is in place running to DC and to Manassas.
- 11. PRTC transporation through the Rt. 28 corridor including service to Chantilly, Herdon and Reston. Sun Rise Valley drive. Many employers and no easy way to get there.
- 12. Woodbridge to Tyson's Coroner McLean transportation means."

Resident 5

Main topics: 1) Development and 2) Public Safety

"The Strategic Planning development group ought to be aware of a very serious problem in the community.

There is a house in the Cannon Bluff area of the community that was deceptively bought by a couple who actually work for a group home whose parent company is not based in the state of Virginia. This couple bought this home on Wellsley Road and are already adding additional septic tanks and have converted a garage into bedrooms. They deceived the neighborhood and let them think that one couple would be occupying the house while actually it is being readied for a





group home for troubled children. These are not just foster kids or orphans but children with severe behavior problems. These kids will be cycled every 90 days into the community.

In addition this house is located in an area of well and septic tank homes. This could very pose problems with health issues and environmental issues. It is also a potential safety problem in that the kids housed here have severe emotional and aggesssion problems. This poses a safety issue for the children who already live in the area. What school bus will this aggressive kids ride is just one of the many question that should have been answered.

PWC citizens are already facing the county housing problems (lowered property values, overcrowding of houses that are occupied by illegal immigrants and renting out of rooms to unrelated people). If we want to attract and KEEP productive citizens in PWC, we need to prevent illegal and deceptive housing situations such as the one I just described on Wellsley Road.

I dont live in the area in question. My grandchildren live there and it is very upsetting that our county let this happen. The local citizens should have an INPUT and final OK of what is being built in their neighborhood area. Please help with this problem. "

Resident 6

Main topics: 1) Public Safety, 2) Community Development, 3) Transportation, 4) Economic Development, and 5) Education

"1. Public Safety

- Build County owned Fire Stations and purchase county owned standard countywide apparatus (Fire Trucks etc).
- Build Police / Fire and Rescue Headquarters
- Fund for more Police officers and Firefighers
- Build Police Station for each magisterial district

2. Community Development

- Replace McCoart Administration Building (The ugliest public building ever seen)
- Build Government Center / Community Center for each magisterial district
- Identify future Metro Station site near Potomac Mills Mall
- Encourage mixed-use development to replace shopping centers
- Install Welcome signs for each area (For example Dale City, Lake Ridge, Woodbridge etc)
- Encourage Reston Town Center like development to replace Potomac Mills Area

3. Transportation

- Build interchange at Minnieville Road and Dale Blvd
- Build interchange at Dumfries Road / Prince William Parkway
- Encourage VDOT to build intechange at I-95 and Cardinal Drive



- ٠,
- Replace PRTC bus service with county owned bus service and provide more local bus service to cover more areas
- Build more new roads

4. Economic Development

- Encourage high-rise office buildings at Innovation @ Prince William Technology Park, Potomac Mills area and on Route 1
- Bring more high paying jobs to county

5. Education

• Encourage State to expand Northern Virginia Community Collage and George Mason University"

Resident 7

Main topics: 1) Human Services and 2) Public Safety

"As a citizen who has lived in Prince William for over 30 years, I would like to stress the importance Human Service plays in making Prince William a great community.

Child Abuse Prevention programs are important to protecting our children. We must maintain the programs we have and as the population increases, so should prevention programs. Child Abuse Prevention programs should be a part of public safety."

Resident 8

Main topics: 1) Tourism

"I would like to see Tourism have a higher priority on the Strategic Plan rather than being listed last. The number of hotels in the county continue to grow and so will the occupancy tax. In order to make Prince William County more of a destination more of the collected occupancy tax must be spent to promote/market the County in order to continue to see growth in the following statistics.

Tourism revenue increased by 6.25 percent locally bringing in a total of \$445,671,092 in visitor spending in 2006 The direct spending of domestic travelers in Prince William County and Manassas supported 6,031 full time and seasonal jobs which generated more than \$115,882,763 in wages and salaries.

Local taxes, including sales and property taxes generated \$7,832,311 for the destination Across Virginia, visitor spending brought in \$17.7 billion in 2006, a 7.2 percent increase over 2005

Hopefully these figures show the economic impact tourism has on our county and should not be under the Community Development but rather Economic Development for the County Strategic Plan."

2012 Strategic Plan: Community Input November 2007 OEM/Office of Budget and Analysis